

# Earnings Release *4Q23 & 2023*

**Belo Horizonte, March 5th, 2024 - Patrimar Engenharia S.A.** ("Patrimar" or "Group"), one of the largest developers and builders in Brazil, operating in the economic, middle-income and high-income levels (luxury and high luxury products), discloses its operational and financial results for the fourth quarter of 2023 ("4Q23"). Unless otherwise indicated, the information in this document is expressed in Brazilian Reals (R\$) and the Potential Sales Value ("PSV") demonstrates the consolidated value (100%).

## **Highlights**

**R\$ 1.3 billion** in Net Revenue, reaching a CAGR of **46%** since 2020 and **63%** above 2022;

**R\$ 79.5 million** in Net Profit in 2023, **10%** higher than 2022;

Improvement of **0.72 p.p.** in Gross Margin in 4Q23 compared to 4Q22 and **0.68 p.p.** compared to 3Q23;

**R\$ 85 million** in Cash Generation in 4Q23.



## **Message from the Management**

We close the year 2023, the year in which the Company completed 60 years of activity with a lot of growth and consistency. We are on track to fulfill our plan developed in 2021 to double in size by 2024 – the PX2, consolidating our positioning in the markets of Minas Gerais, Rio de Janeiro and São Paulo with our two brands – Patrimar and Novolar, and rebalancing our mix of products with the largest share of Novolar – Minha Casa Minha Vida segment, in the landbank. We are committed to developing the market in the interior of São Paulo, which now has a Regional Board dedicated to expanding our business in the economic segment, with the purchase of new areas, accelerating the development of areas already acquired and accelerating the growth of our operation in this region.

We have had and will have a series of challenges ahead, but we are confident in our business model that prioritizes financial discipline and focus on profitability, which is expressed by the ROE of the projects and the business. We are not focused on margin, but rather on ROE. This is a major differentiator in our business model, which prioritizes exchanges in the acquisition of land, efficiency in sales, shorter financial cycles and more efficient works, both for the medium-high standard and for the economic sector.

## **ESG Agenda**

The Patrimar Group has been investing significantly in an agenda to develop more sustainable enterprises, better relationships with communities and society in general and strengthening our corporate governance.

We launched the first edition of our Sustainability Report at the end of 2023, available on our [website](#).



We will continue to develop sustainable projects, both in the medium-high standard and in the economic segment, imposing an internal commitment that 70% of our projects will have some sustainability certification recognized in the market. All our works currently have internal Green Seal classifications, with the fair purpose of basing our actions on construction sites.

Throughout 2024 we set ourselves the goal of having 50% of all our events be carbon neutral, with proven and certified compensation. Our goal is to reach 100% of events in 2026.

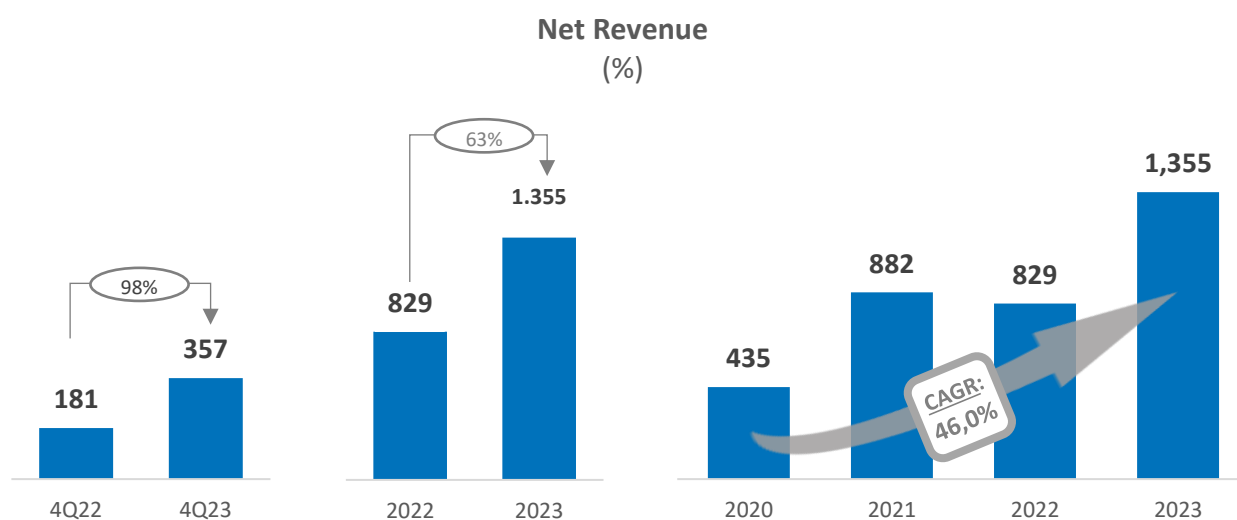
In 2023 we made a series of investments in return for society and the communities in the markets in which we operate. Investments of approximately R\$2 million in social and cultural actions, excluding the time invested by our employees in voluntary work actions encouraged by the Company. Our commitment is to continue investing in actions that benefit society in the coming years.



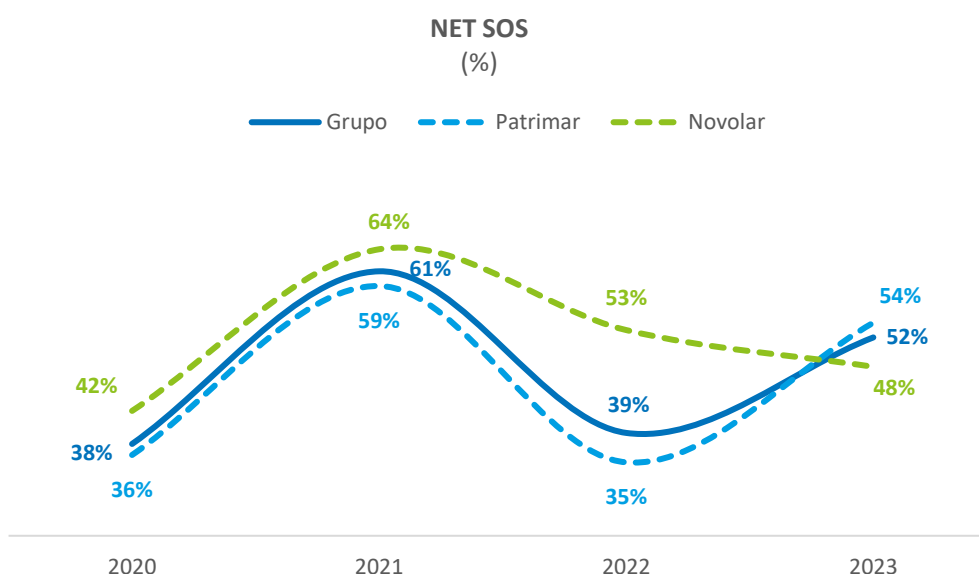
In terms of governance, we continue to work hard with reviews of internal policies and the way we operate with close monitoring by the Board of Directors, which has an independent majority, despite being a Company not yet listed on the stock exchange.

## Business Growth

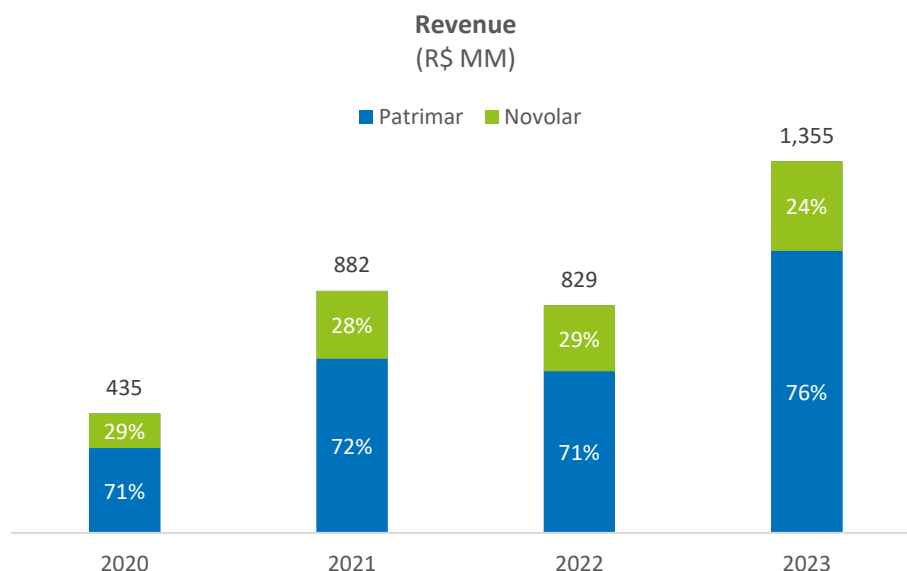
We present record net operating revenue in 2023, with a very robust compound annual growth rate (CAGR).



This growth reflects the advancement of our operational numbers, which began with the expansion of the land bank, through approvals and launches and, of course, high absorption products given their quality and alignment with the needs of these markets.

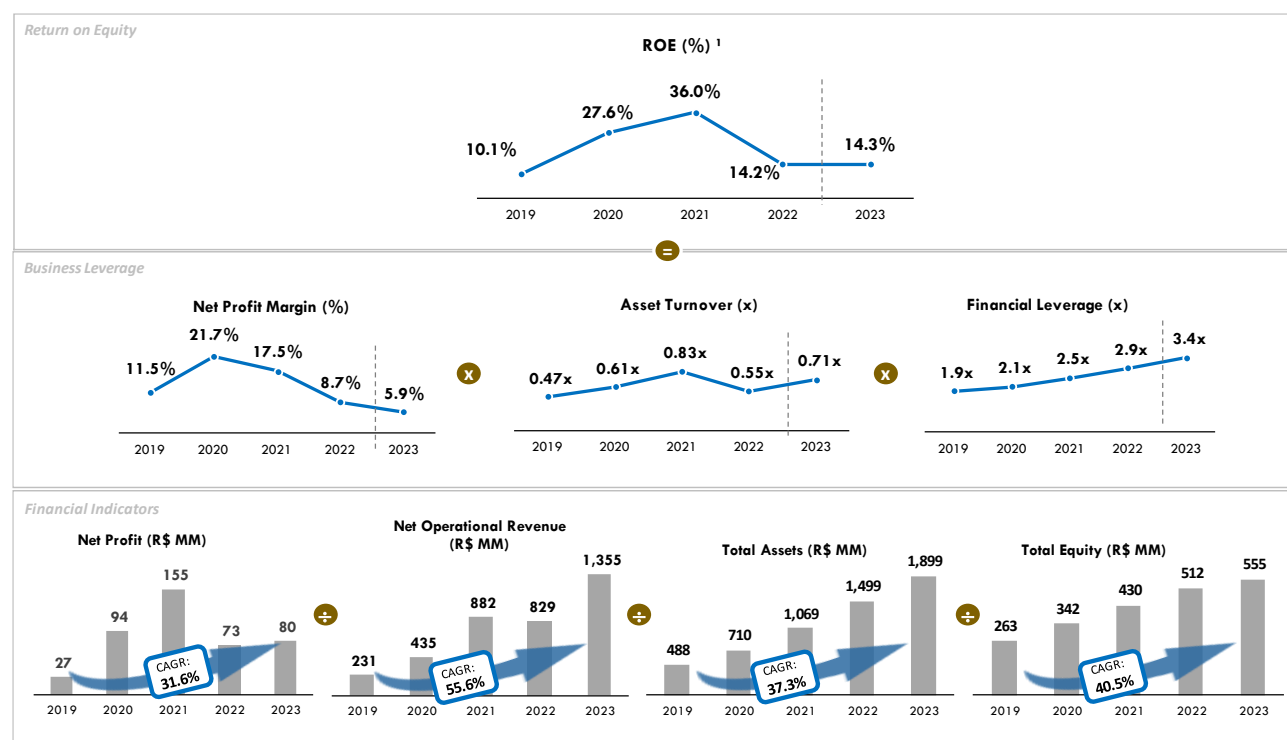


The Group has maintained a balanced revenue mix between Patrimar and Novolar over previous years but estimates that Novolar's share should grow in the coming years, reflecting recent investments in area acquisitions and a shorter cycle of approval, sales and construction. Patrimar will still have a relevant percentage of revenues depending on recently launched projects and the duration of the works.

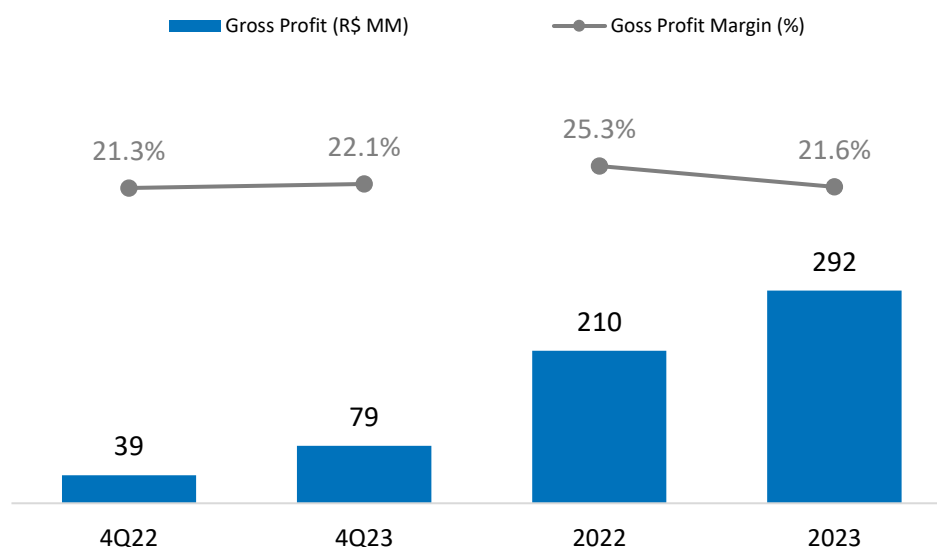


For the year 2024, we anticipate a milder growth in the volume of launches and sales, in relation to 2023. The Company will be focused on consolidating a robust level for these metrics, but increasingly focusing on making capital profitable, improving our results. Stronger growth will only come because of a more demanding market than we anticipate or a more transformational liquidity event – an IPO, for example, that will make us accelerate the volume of R\$6.2 billion of projects approved or in phase final approval that we currently have in our landbank.

## Business Profitability



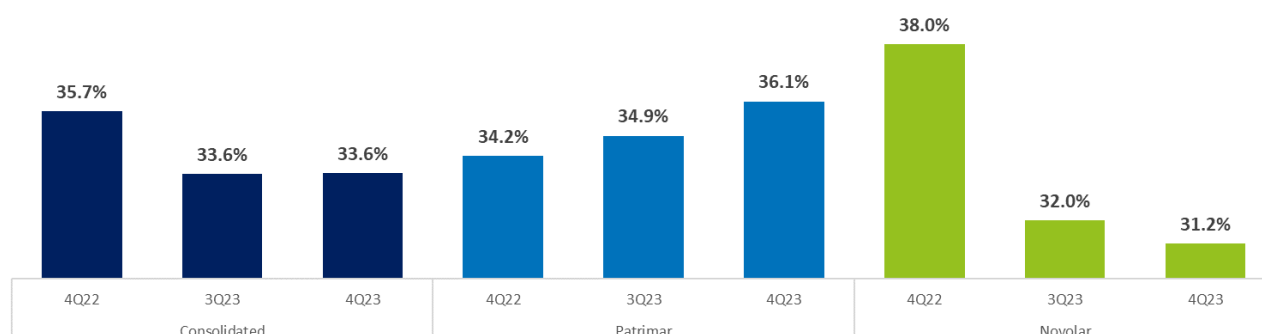
### Gross Profit and Gross Margin (R\$ MM and %)



Similar to previous quarters, our gross margin is still influenced by projects from the 2020/2021 harvest, which will conclude their construction in this quarter or which conclude now in 1Q24. Furthermore, the effects of major launches in the quarter, with relevant swap volumes, reflect in the analysis of the Company's gross margin. Swaps have a relevant mathematical effect on our business, as they increase net revenue for the same

gross profit number, impacting the percentage value of the gross margin. This is part of our business model of carrying out many projects while allocating little capital, therefore, with a higher ROE.

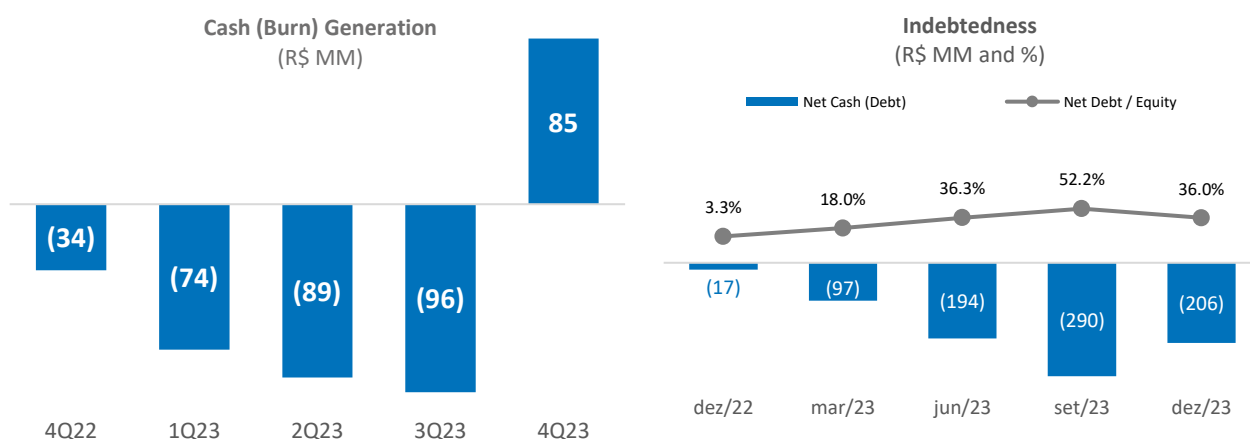
Real and Adjusted Gross Margin



Excluding the effects of barter on our business (in revenue and cost), the effective gross margin of our operation would be 25.1% in 2023 and 27.3% excluding the financial cost of this margin. The Company will only change its land acquisition model and sales speed in the case of more abundant capital, that is, in the case of capitalization – through an IPO, for example, which would cause our margins to rise and maintain high returns due to the composition of business mix and capacity for faster turnover of this capital.

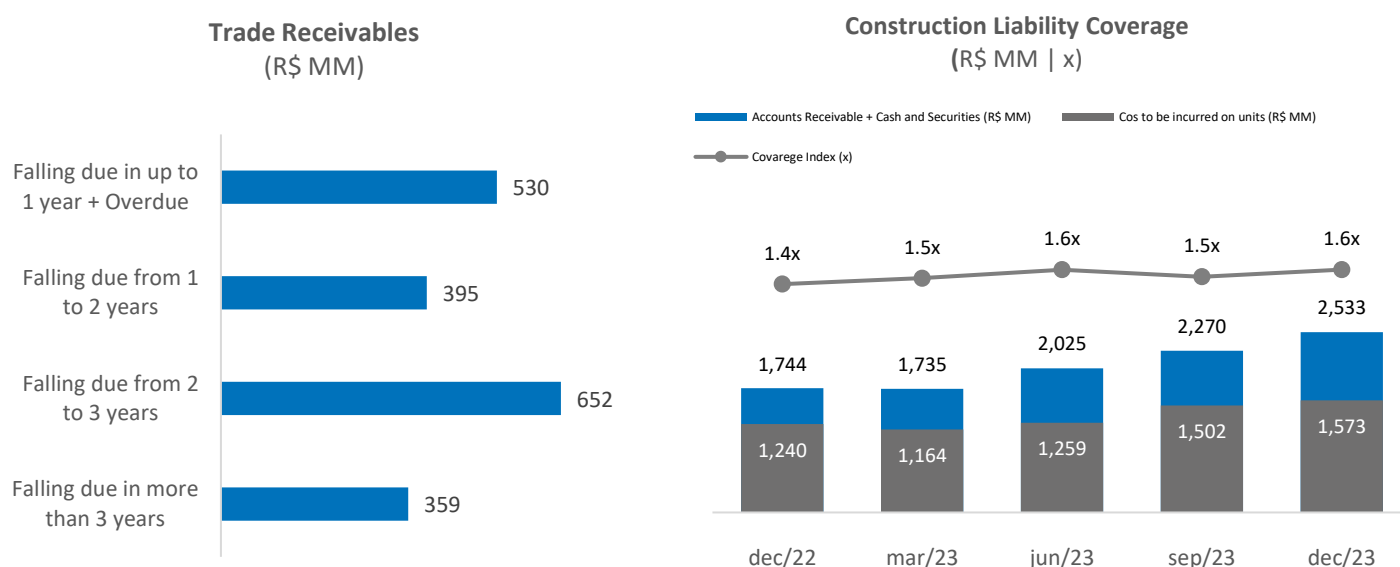
## Leverage, Liquidity and Financial Discipline

We had strong cash generation in 4Q23, with the transfer of a portfolio of projects in the final stages of execution, whose cash would be received throughout the first half of 2024, in addition to a stronger sales cycle and operational cash generation.



The increase in leverage throughout 2023 was the result of the strategy of accelerating works and taking advantage of a moment in which the market has lower input prices. The reduction in leverage in 4Q23 reflects the return of cash from projects in the final stages of execution and a better financial cycle in the works. We estimate that our leverage level at this level will last until the end of 2025, when the major works currently underway will come to an end.

We have a debt maturity cycle that is closely aligned with the financial cycles for receiving sales from sales, in addition to a coverage ratio for our construction liabilities at healthy levels.



## Other Topics

| Income Statement (R\$ '000)                    | PATRIMAR         |                 |                  | NOVOLAR         |                 |                 |
|------------------------------------------------|------------------|-----------------|------------------|-----------------|-----------------|-----------------|
|                                                | 2023             | 2022            | Δ %              | 2023            | 2022            | Δ %             |
| Net operating Revenue                          | 1,027,936        | 587,341         | 75.0%            | 327,563         | 242,077         | 35.3%           |
| Cost of properties sold                        | (818,723)        | (436,817)       | 87.4%            | (244,376)       | (183,027)       | 33.5%           |
| <b>Gross profit</b>                            | <b>209,214</b>   | <b>150,523</b>  | <b>39.0%</b>     | <b>83,186</b>   | <b>59,051</b>   | <b>40.9%</b>    |
| <b>Gross profit margin</b>                     | <b>20.4%</b>     | <b>25.6%</b>    | <b>-0.2 p.p.</b> | <b>25.4%</b>    | <b>24.4%</b>    | <b>0.0 p.p.</b> |
| <b>Operating expenses</b>                      | <b>(115,246)</b> | <b>(81,582)</b> | <b>41.3%</b>     | <b>(60,738)</b> | <b>(44,549)</b> | <b>36.3%</b>    |
| General and administrative expenses            | (45,289)         | (36,402)        | 24.4%            | (21,442)        | (15,393)        | 39.3%           |
| Selling expenses                               | (64,712)         | (43,196)        | 49.8%            | (32,729)        | (25,323)        | 29.2%           |
| Other operating income (expenses), net         | (5,462)          | (1,823)         | 199.6%           | (3,465)         | (29)            | 11867.1%        |
| <b>Operating profit (loss)</b>                 | <b>93,967</b>    | <b>68,942</b>   | <b>36.3%</b>     | <b>22,448</b>   | <b>14,501</b>   | <b>54.8%</b>    |
| Finance income                                 | 38,749           | 36,075          | 7.4%             | 11,067          | 8,577           | 29.0%           |
| Finance costs                                  | (54,785)         | (35,626)        | 53.8%            | (525)           | (487)           | 7.6%            |
| <b>Finance income (costs), net</b>             | <b>(16,036)</b>  | <b>449</b>      | <b>-3670.7%</b>  | <b>10,542</b>   | <b>8,090</b>    | <b>30.3%</b>    |
| Equity in the results of investees             | 216              | (161)           | -234.1%          | (3,102)         | (3,804)         | -18.5%          |
| <b>Profit (loss) before income tax and soc</b> | <b>77,931</b>    | <b>69,391</b>   | <b>12.3%</b>     | <b>32,991</b>   | <b>22,591</b>   | <b>46.0%</b>    |
| Income tax and social contribution             | (23,930)         | (13,050)        | 83.4%            | (7,481)         | (6,387)         | 17.1%           |
| <b>Profit (loss) for the period</b>            | <b>54,001</b>    | <b>56,341</b>   | <b>-4.2%</b>     | <b>25,510</b>   | <b>16,204</b>   | <b>57.4%</b>    |
| <b>Net Profit Margin</b>                       | <b>5.3%</b>      | <b>9.6%</b>     | <b>-0.5 p.p.</b> | <b>7.8%</b>     | <b>6.7%</b>     | <b>0.2 p.p.</b> |

Our joint venture with Viv In obtained final approval for its first project to be built in the Flamengo neighborhood in March. With 271 apartments, this project is expected to be retrofitted and built in new buildings within 24 months. The total investment in the project will be R\$60 million and Viv In has already been discussing with financial institutions ways of financing this capex.



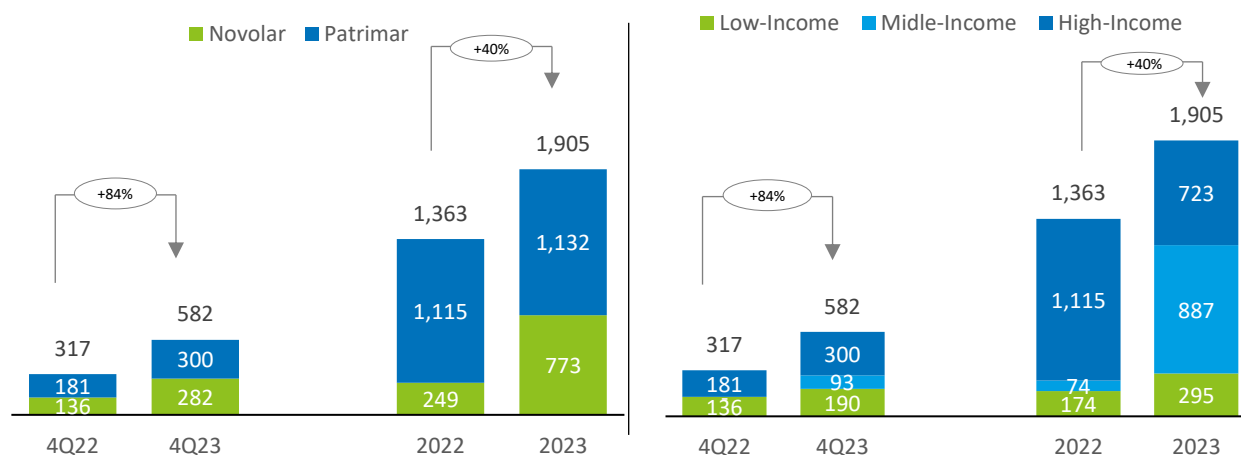
Additionally, Viv In already has a volume of approximately one thousand apartments to be developed in its land pipeline.

## Operational Performance

### Launches

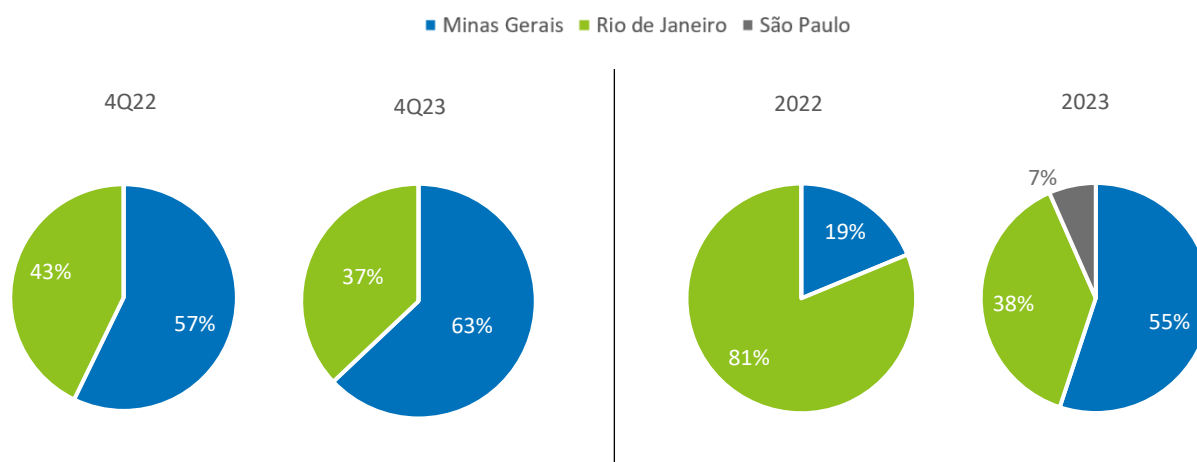
In 4Q23 we launched 6 projects, totaling 15 projects launched in 2023, distributed across all income ranges and geographies in which the Group operates. The %Patrimar in 4Q23 launches was 95% (79% in 4Q22) and in 2023 was 72% (70% in 2022).

**LAUNCHES 100%**  
(R\$ MM)



In 4Q23 we made significant launches in Minas Gerais, specifically in the city of Belo Horizonte, representing 63% of the total launched.

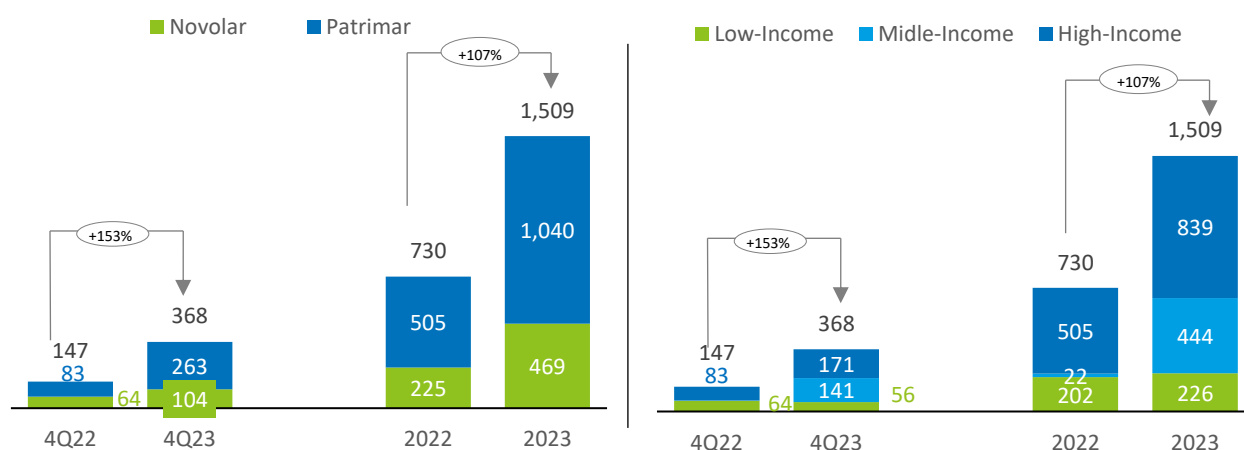
**LAUNCHES 100%, BY REGION**



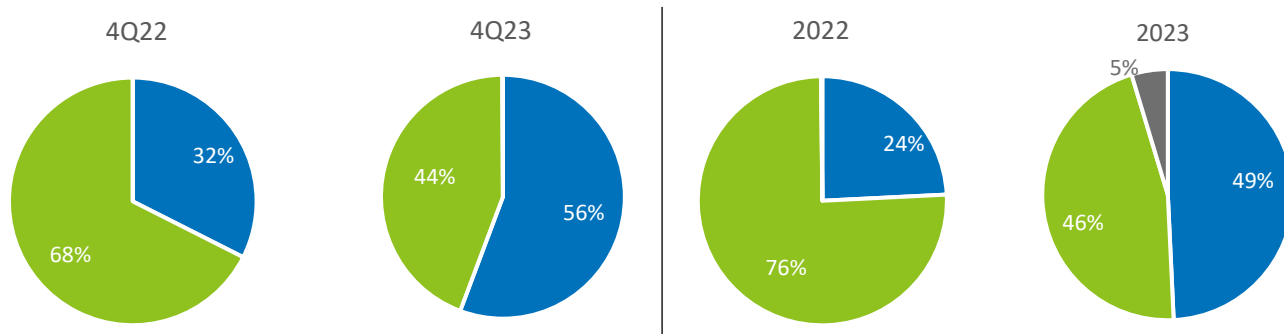
## Sales

The significant increase in net sales in both 4Q23 and 2023 is the result of the products' quality and of our understanding of the dynamics of each market. Our sales were balanced in the volume of launches and inventories in 2023, strengthening our capacity and sales force during the work. The %Patrimar sales in 4Q23 was 90% (88% in 4Q22) and 85% in 2023 (90% in 2022).

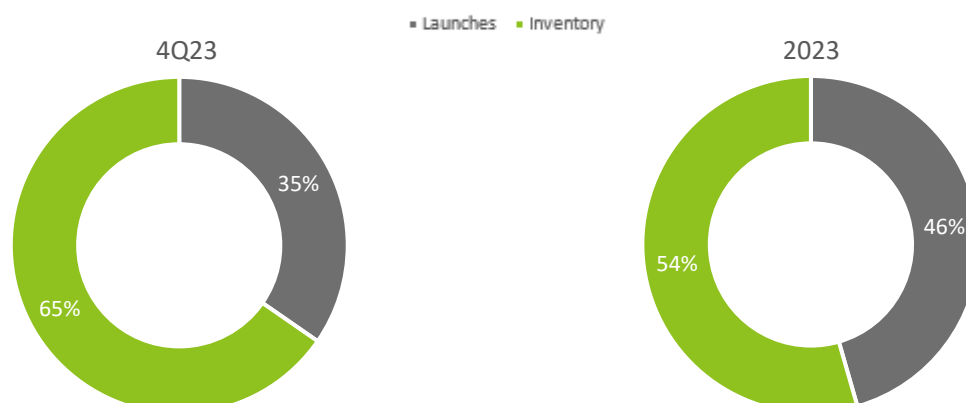
**NET SALES 100%**  
(R\$ MM)



**NET SALES 100%, BY REGION**  
(%)



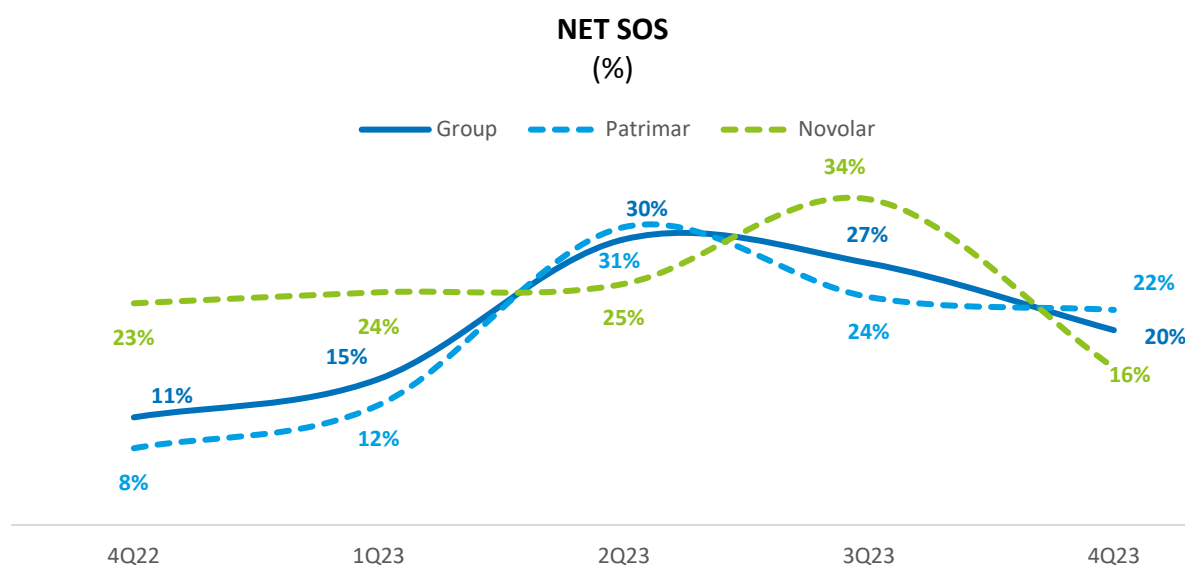
### SALES SOURCE (%)



| Net Contracted Sales<br>(R\$ '000)       | 4Q23<br>(a)    | 4Q22<br>(b)    | Δ%<br>(a/b) | 2023<br>(c)      | 2022<br>(d)    | Δ%<br>(c/d) |
|------------------------------------------|----------------|----------------|-------------|------------------|----------------|-------------|
| <b>PSV 100% (R\$ thousand)</b>           | <b>367,859</b> | <b>147,084</b> | <b>150%</b> | <b>1,509,028</b> | <b>729,564</b> | <b>107%</b> |
| <b>Patrimar</b>                          | <b>263,488</b> | <b>82,528</b>  | <b>219%</b> | <b>1,040,053</b> | <b>504,874</b> | <b>106%</b> |
| High-income                              | 170,565        | 82,528         | 107%        | 838,706          | 504,874        | 66%         |
| Middle-income                            | 92,923         | -              | 0%          | 201,346          | -              | 0%          |
| <b>Novolar</b>                           | <b>104,371</b> | <b>64,556</b>  | <b>62%</b>  | <b>468,975</b>   | <b>224,691</b> | <b>109%</b> |
| Middle-income                            | 48,161         | 481            | 9920%       | 242,517          | 22,403         | 982%        |
| Low-income                               | 56,210         | 64,076         | -12%        | 226,459          | 202,287        | 12%         |
| <b>PSV % Patrimar (R\$ thousand)</b>     | <b>372,877</b> | <b>129,529</b> | <b>188%</b> | <b>1,277,167</b> | <b>658,852</b> | <b>94%</b>  |
| <b>Patrimar</b>                          | <b>225,721</b> | <b>65,227</b>  | <b>246%</b> | <b>812,961</b>   | <b>439,550</b> | <b>85%</b>  |
| High-income                              | 132,798        | 65,227         | 104%        | 611,614          | 439,550        | 39%         |
| Middle-income                            | 92,923         | -              | 0%          | 201,346          | -              | 0%          |
| <b>Novolar</b>                           | <b>147,157</b> | <b>64,302</b>  | <b>129%</b> | <b>464,207</b>   | <b>219,302</b> | <b>112%</b> |
| Middle-income                            | 47,349         | 336            | 13973%      | 239,142          | 19,259         | 1142%       |
| Low-income                               | 99,807         | 63,966         | 56%         | 225,065          | 200,043        | 13%         |
| <b>Units Contracted</b>                  | <b>445</b>     | <b>329</b>     | <b>35%</b>  | <b>1,892</b>     | <b>1,125</b>   | <b>68%</b>  |
| <b>Patrimar</b>                          | <b>129</b>     | <b>24</b>      | <b>438%</b> | <b>387</b>       | <b>165</b>     | <b>135%</b> |
| High-income                              | 46             | 24             | 92%         | 209              | 165            | 27%         |
| Middle-income                            | 83             | -              | 0%          | 178              | -              | 0%          |
| <b>Novolar</b>                           | <b>316</b>     | <b>305</b>     | <b>4%</b>   | <b>1,505</b>     | <b>960</b>     | <b>57%</b>  |
| Middle-income                            | 99             | 1              | 9800%       | 518              | 45             | 1051%       |
| Low-income                               | 217            | 304            | -29%        | 987              | 915            | 8%          |
| <b>Average Price (R\$ thousand/unit)</b> | <b>827</b>     | <b>447</b>     | <b>85%</b>  | <b>798</b>       | <b>649</b>     | <b>23%</b>  |
| <b>Patrimar</b>                          | <b>2,043</b>   | <b>3,439</b>   | <b>-41%</b> | <b>2,687</b>     | <b>3,060</b>   | <b>-12%</b> |
| High-income                              | 3,708          | 3,439          | 8%          | 4,013            | 3,060          | 31%         |
| Middle-income                            | 1,120          | -              | 0%          | 1,131            | -              | 0%          |
| <b>Novolar</b>                           | <b>330</b>     | <b>212</b>     | <b>56%</b>  | <b>312</b>       | <b>234</b>     | <b>33%</b>  |
| Middle-income                            | 486            | 481            | 1%          | 468              | 498            | -6%         |
| Low-income                               | 259            | 211            | 23%         | 229              | 221            | 4%          |

## SOS –Sales over Supply - (Sales Speed)

In 4Q23, our SOS was mainly impacted by the large concentration of launches in the last month of the year. Novolar had 100% of its launches in the last two months, 40% of which were in December. Even though, our SOS in 4Q23 was higher by 9.2 p.p. compared to the same period last year. The SOS for the year 2023 was 52%, compared to a SOS of 39% in the previous year..



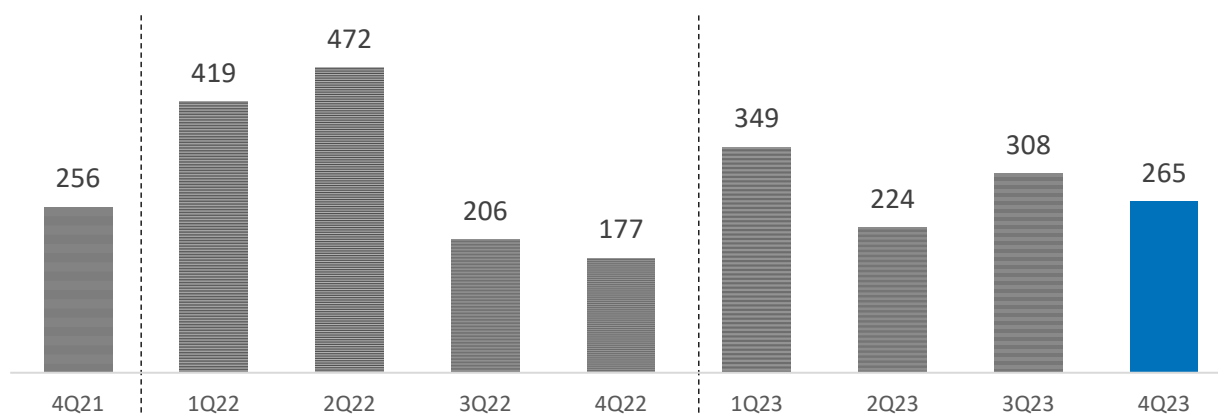
| Sales Speed      | 4Q22      | 1Q23    | 2Q23      | 3Q23      | 4Q23      |
|------------------|-----------|---------|-----------|-----------|-----------|
| SOS Group (%)    | 11%       | 15%     | 30%       | 27%       | 20%       |
| SOS Patrimar (%) | 8%        | 12%     | 31%       | 24%       | 22%       |
| Sales Patrimar   | 82,528    | 120,336 | 376,704   | 279,524   | 263,488   |
| Offer Patrimar   | 1,074,547 | 967,516 | 1,282,818 | 1,263,900 | 1,212,879 |
| Opening Stock    | 893,159   | 967,516 | 859,559   | 855,230   | 912,901   |
| Launches         | 181,388   | -       | 423,258   | 408,670   | 299,978   |
| SOS Novolar (%)  | 23%       | 24%     | 25%       | 34%       | 16%       |
| Sales Novolar    | 64,556    | 69,814  | 84,037    | 210,753   | 104,371   |
| Offer Novolar    | 281,127   | 289,604 | 337,295   | 635,487   | 640,153   |
| Opening Stock    | 145,405   | 219,161 | 223,465   | 328,705   | 357,725   |
| Launches         | 135,723   | 70,443  | 113,830   | 306,782   | 282,427   |

## Transfers

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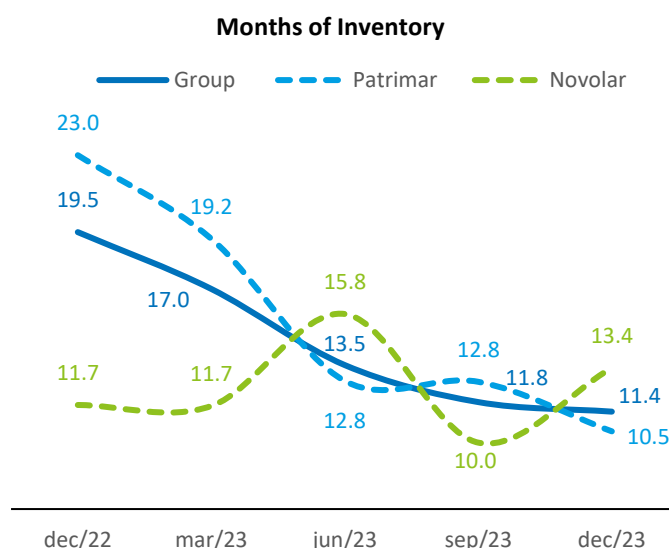
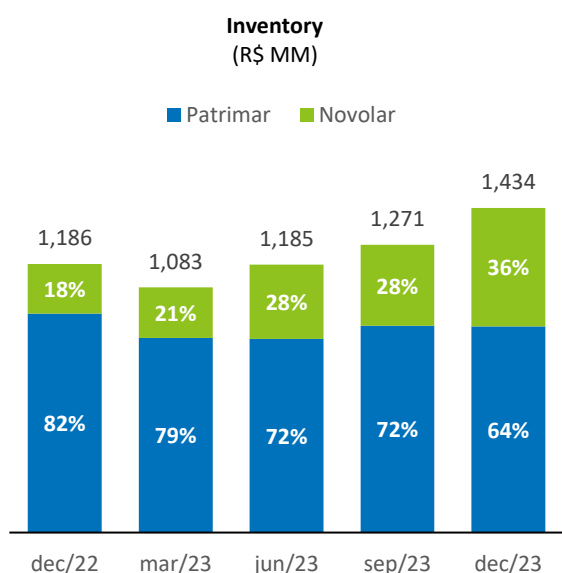
We presented the best fourth quarter in transfers in the Group's history, transferring practically 50% more units than 4Q22, reaching R\$ 84 MM. The year 2022 began with a greater availability of products for transfer than 2023, which explains the lower result now than in the previous year.

### TRANSFERS (units)



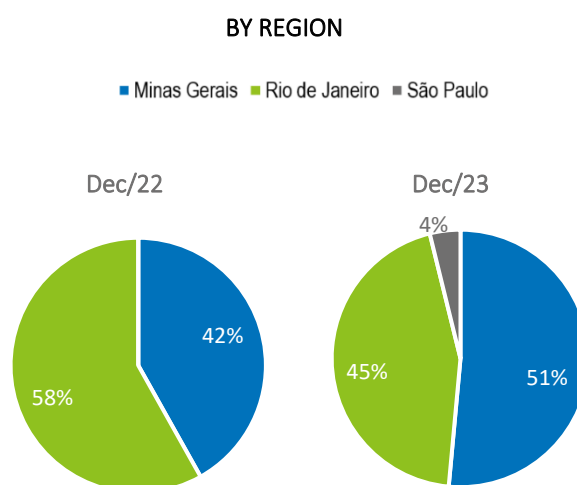
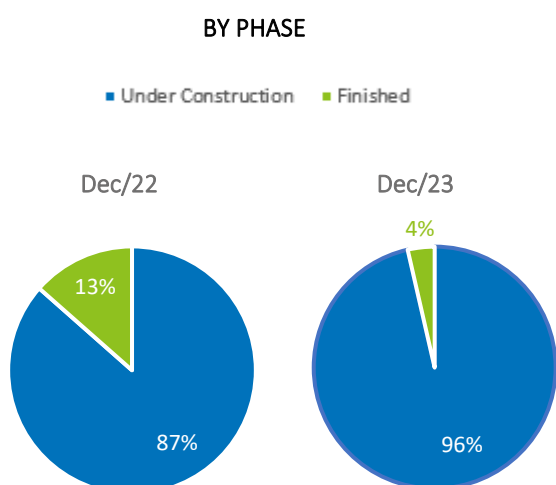
## Inventory

With the accelerated pace of launches in 2023, our inventory grew 21% compared to 2022, in 4Q23 the growth was 13% when compared to the previous quarter. Our months of inventory keeps decreasing, demonstrating great strength in sales.



Throughout 4Q23, we had a great effort to sell completed inventory, significantly reducing this amount in proportion to total inventory.

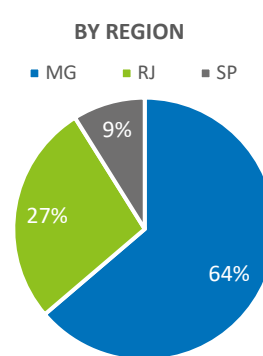
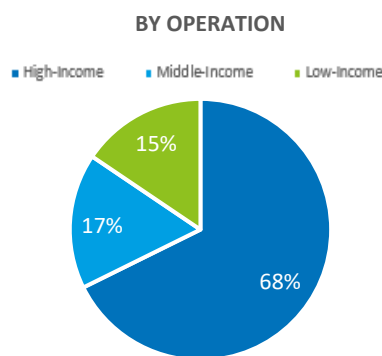
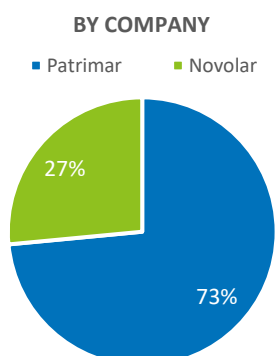
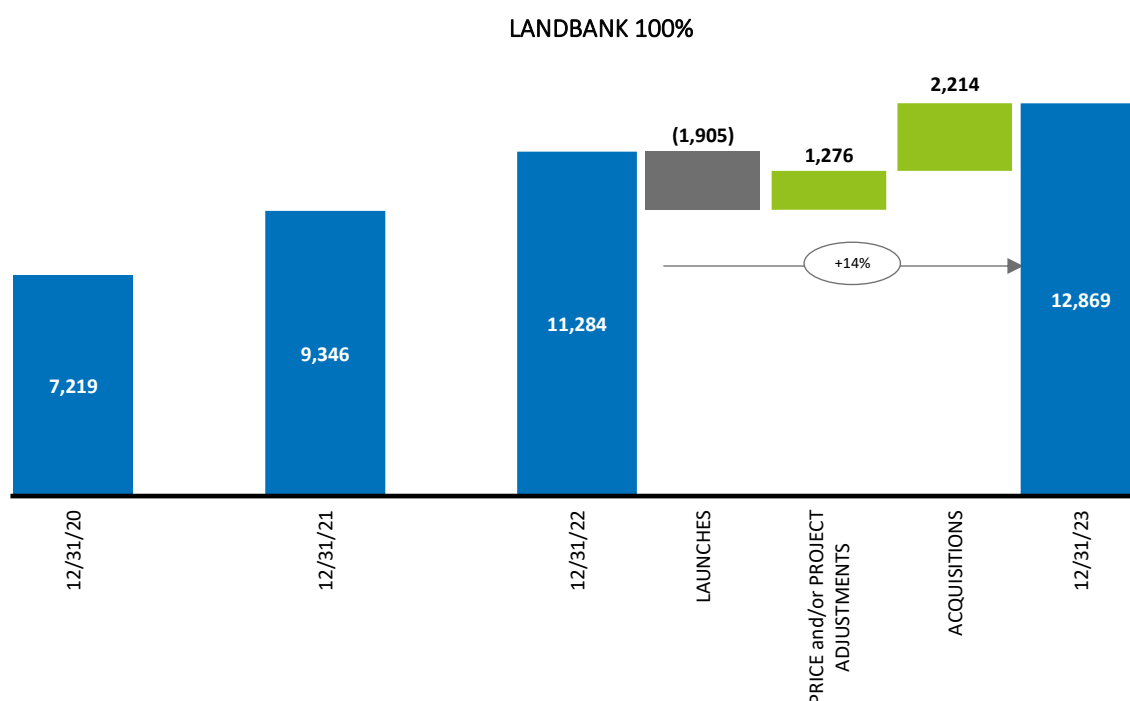
### INVENTORY 100%



## Landbank

We ended 2023 with the highest position ever achieved in the company's history, despite the high volume of launches recorded in the year. We are more diversified in areas, segments and products.

We purchased 13 plots of land throughout 2023, with a potential Gross Development Value (GDV) of R\$ 2.2 billion. Out of the total invested amount, over 93% was done through swaps (physical or financial) modality, which minimizes our cash exposure. The Patrimar Group's stake in the Landbank is 75%, representing an increase of 6.4 percentage points compared to the year-end of 2022.



## Financial Performance

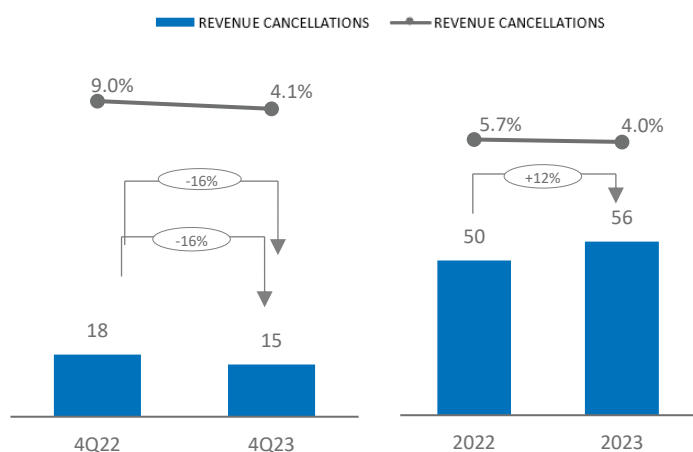
### Net Income

| Net Operation Revenue (R\$ '000)               | 4Q23           | 4Q22           | Δ %          | 2023             | 2022           | Δ %          |
|------------------------------------------------|----------------|----------------|--------------|------------------|----------------|--------------|
| Gross revenue from properties sales            | 364,466        | 198,291        | 83.8%        | 1,409,200        | 878,880        | 60.3%        |
| Service Revenue                                | 4,511          | 341            | 1222.9%      | 6,499            | 8,570          | -24.2%       |
| <b>Gross Revenue</b>                           | <b>368,977</b> | <b>198,632</b> | <b>85.8%</b> | <b>1,415,699</b> | <b>887,450</b> | <b>59.5%</b> |
| Canceled Sales                                 | (14,988)       | (17,802)       | -15.8%       | (55,998)         | (49,888)       | 12.2%        |
| Allowance for doubtful account                 | (417)          | (3,109)        | -86.6%       | (2,921)          | (3,109)        | 0.0%         |
| Provision (reversal) for contract terminations | (197)          | (1,464)        | -86.5%       | (159)            | (262)          | -39.3%       |
| AVP - Adjustment to present value              | 11,214         | 5,020          | 123.4%       | 25,126           | 11,736         | 114.1%       |
| Deduction and taxes                            | (7,175)        | (3,753)        | 91.2%        | (26,248)         | (16,508)       | 59.0%        |
| <b>Net revenue</b>                             | <b>357,414</b> | <b>180,638</b> | <b>97.9%</b> | <b>1,355,499</b> | <b>829,418</b> | <b>63.4%</b> |

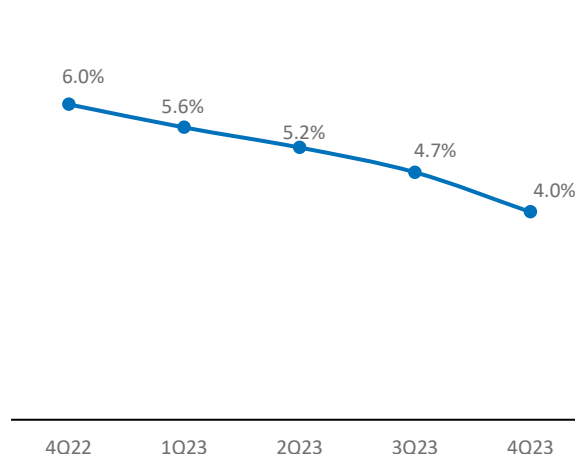
The Growth in Net Revenue in 4Q23 when compared to 4Q22, as well as the accumulated 2023 against 2022, is explained by sales and construction activity. We accelerated our production activity, taking advantage of a time of less competition for labor and less production activity in the market, results that will be reaped throughout the works with improvements in margins.

Cancellations continue to fall based on revenue, reinforcing the quality of sales and our portfolio. Within the cancellations, approximately 35% refer to upgrades/downgrades in the Group's own properties.

**Revenue Cancellations**  
(R\$ MM and %)

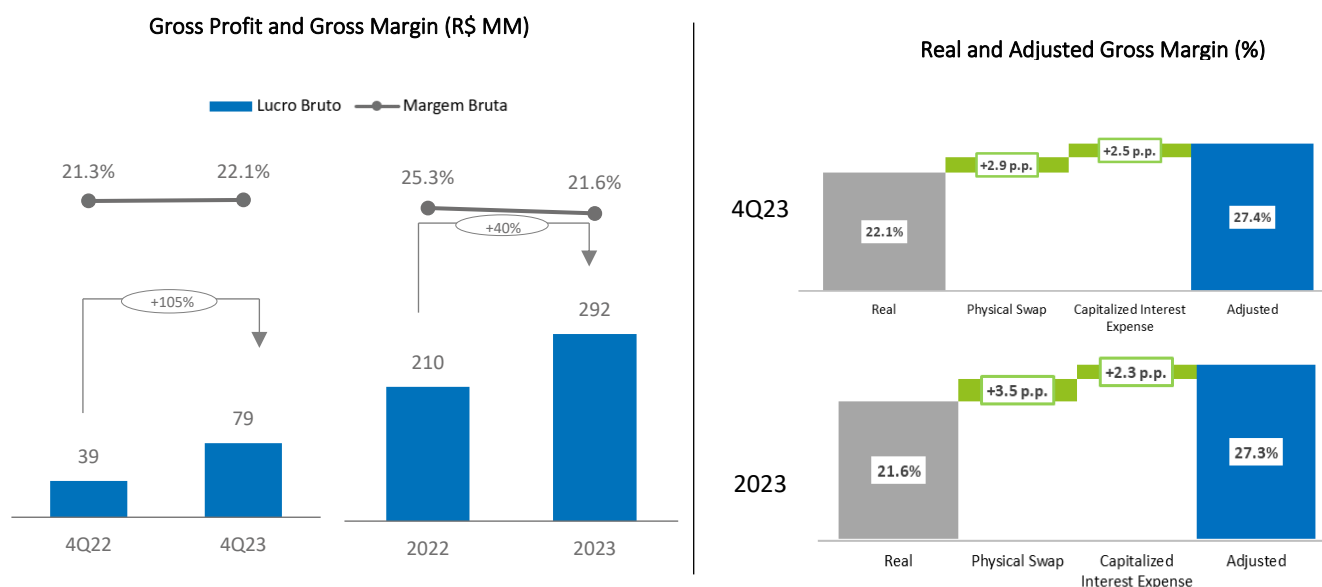


**Revenue Cancellations LTM**  
(%)



## Gross Profit and Gross Margin

The gross margin showed a slight recovery in 4Q23 compared to 4Q22 (and 3Q23, when it was 21.4%), reflecting the increased participation of the new crop of projects in our results. As previously mentioned, our business model with most of the projects purchased in exchange has a better ROE, however, a lower gross margin.



### MARGIN PER BUSINESS UNIT (2023)

| INCOME STATEMENT<br>(BRL k, except when indicated otherwise) | CONSOLIDATED   | PATRIMAR       | NOVOLAR       |
|--------------------------------------------------------------|----------------|----------------|---------------|
| Net Operating Revenue                                        | 1,355,499      | 1,027,936      | 327,563       |
| Cost of Properties Sold                                      | (1,063,099)    | (818,723)      | (244,376)     |
| <b>Gross profit</b>                                          | <b>292,400</b> | <b>209,214</b> | <b>83,186</b> |
| <i>Gross Profit Margin</i>                                   | <i>21.6%</i>   | <i>20.4%</i>   | <i>25.4%</i>  |

## Operational Expenses

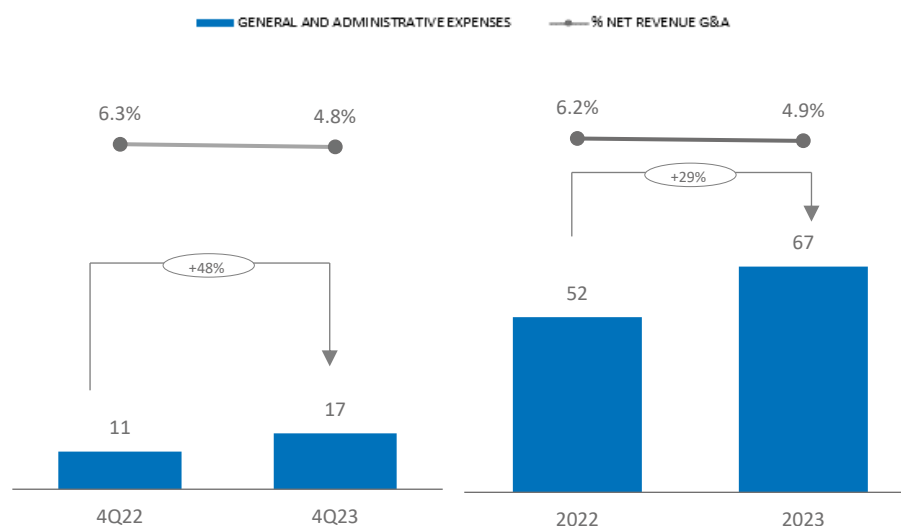
| Operating Expenses (R\$ '000)       | 4Q23          | 4Q22          | Δ %              | 2023           | 2022           | Δ %              |
|-------------------------------------|---------------|---------------|------------------|----------------|----------------|------------------|
| General and administrative expenses | 16,978        | 11,456        | 48.2%            | 66,731         | 51,795         | 28.8%            |
| Selling expenses                    | 27,617        | 14,034        | 96.8%            | 97,441         | 68,519         | 42.2%            |
| Other operating revenues (expenses) | 89            | 802           | -88.9%           | 8,927          | 1,851          | 382.3%           |
| <b>Total</b>                        | <b>44,684</b> | <b>26,292</b> | <b>70.0%</b>     | <b>173,099</b> | <b>122,165</b> | <b>41.7%</b>     |
| <b>% of ROL</b>                     | <b>12.5%</b>  | <b>14.6%</b>  | <b>-2.1 p.p.</b> | <b>12.8%</b>   | <b>14.7%</b>   | <b>-2.0 p.p.</b> |

## General and Administrative Expenses (G&A)

| General and Administrative Expenses (R\$ '000) | 4T23          | 4T22          | Δ %              | 2023          | 2022          | Δ %              |
|------------------------------------------------|---------------|---------------|------------------|---------------|---------------|------------------|
| Personnel Expenses                             | 9,550         | 7,182         | 33.0%            | 37,147        | 31,327        | 18.6%            |
| General administrative expenses                | 2,209         | 1,423         | 55.2%            | 9,884         | 4,710         | 109.9%           |
| Depreciation and amortization                  | 1,724         | 1,528         | 12.8%            | 6,517         | 7,180         | -9.2%            |
| Third-party services                           | 3,495         | 1,323         | 164.2%           | 13,183        | 8,578         | 53.7%            |
| <b>Total</b>                                   | <b>16,978</b> | <b>11,456</b> | <b>48.2%</b>     | <b>66,731</b> | <b>51,795</b> | <b>28.8%</b>     |
| <b>% of ROL</b>                                | <b>4.8%</b>   | <b>6.3%</b>   | <b>-1.6 p.p.</b> | <b>4.9%</b>   | <b>6.2%</b>   | <b>-1.3 p.p.</b> |

Following the trend shown by developments in previous quarters, with the growth of the operation, it was possible to obtain a dilution of investments made in structure and people. Therefore, even with a relative increase in personnel expenses, third-party services and general administrative expenses, G&A as a percentage of revenue showed an improvement when comparing 4Q23 with 4Q22. The Patrimar Group remains one of the most efficient companies in business management considering expenses as a proportion of net revenue.

### GENERAL AND ADMINISTRATIVE EXPENSES (R\$ MM and %)

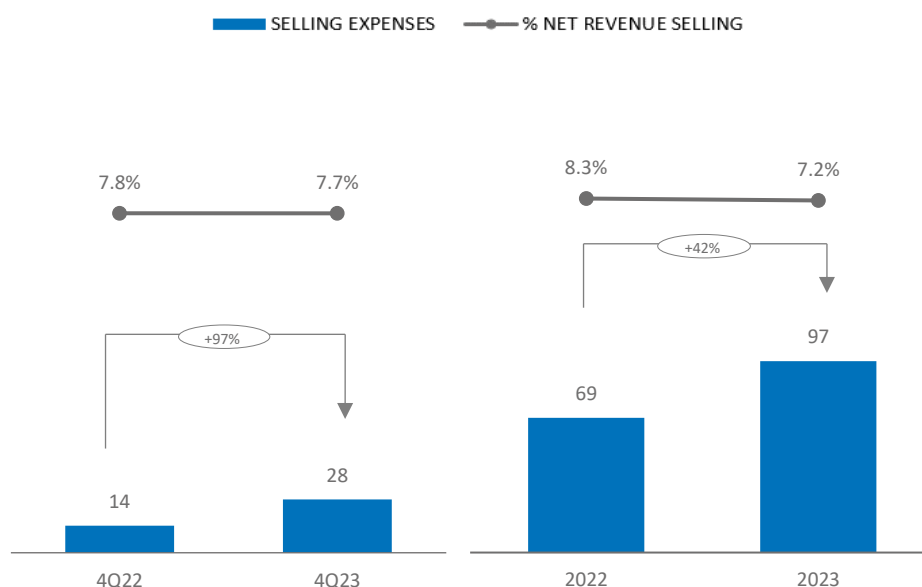


## Commercial Expenses

| Commercial Expenses (R\$ '000)     | 4T23          | 4T22          | Δ %             | 2023          | 2022          | Δ %              |
|------------------------------------|---------------|---------------|-----------------|---------------|---------------|------------------|
| Personnel Expenses                 | 1,730         | 1,307         | 32.4%           | 6,158         | 6,104         | 0.9%             |
| Comissions and Brokerages          | 7,884         | 4,942         | 59.5%           | 29,937        | 20,919        | 43.1%            |
| Sales stabds/ decorated apartments | 5,532         | 2,982         | 85.5%           | 17,630        | 8,813         | 100.0%           |
| Advertising                        | 8,298         | 4,662         | 78.0%           | 28,792        | 22,600        | 27.4%            |
| Other commercial expenses          | 4,173         | 142           | 2838.7%         | 14,924        | 10,083        | 48.0%            |
| <b>Total</b>                       | <b>27,617</b> | <b>14,034</b> | <b>96.8%</b>    | <b>97,441</b> | <b>68,519</b> | <b>42.2%</b>     |
| <b>% of ROL</b>                    | <b>7.7%</b>   | <b>7.8%</b>   | <b>0.0 p.p.</b> | <b>7.2%</b>   | <b>8.3%</b>   | <b>-1.1 p.p.</b> |

The increase in commercial expenses is mainly due to increases in brokerage, because of a greater volume of sales in all segments, added by growth in investments in advertising and advertising in projects, because of a greater number of projects launched in the year.

### SELLING EXPENSES



## Other Operational Expenses (Incomes)

| Other Operating Expenses / Revenues (R\$ '000) | 4Q23        | 4Q22         | Δ %             | 2023         | 2022         | Δ %             |
|------------------------------------------------|-------------|--------------|-----------------|--------------|--------------|-----------------|
| Real Estate loan expenses                      | 4           | 2            | 100.0%          | 21           | 7            | 200.0%          |
| Tax Expenses                                   | 21          | 29           | -27.6%          | 359          | 687          | -47.7%          |
| Provision for contingencies                    | 1,178       | (1,111)      | -206.0%         | 11,477       | 3,710        | 209.4%          |
| Eventual losses                                | 1,087       | (115)        | -1045.2%        | 768          | 601          | 27.8%           |
| Gain on Investments                            | 2,278       | -            | -               | 237          | -            | -               |
| Gain on contract termination                   | (601)       | 356          | -268.6%         | (1,886)      | (1,521)      | 24.0%           |
| Gains or Losses from immobilized               | (108)       | (377)        | -71.3%          | (108)        | 876          | -112.3%         |
| Other operating income and expenses            | (3,768)     | 413          | -1012.3%        | (1,941)      | (2,509)      | -22.6%          |
| <b>Total</b>                                   | <b>91</b>   | <b>(802)</b> | <b>-111.3%</b>  | <b>8,927</b> | <b>1,851</b> | <b>382.3%</b>   |
| <b>% of ROL</b>                                | <b>0.0%</b> | <b>-0.4%</b> | <b>0.5 p.p.</b> | <b>0.7%</b>  | <b>0.2%</b>  | <b>0.4 p.p.</b> |

The increase in other expenses was mainly due to the increase in civil and labor contingencies, and the reduction in expenses due to the cancellation of land that was no longer interesting within our expansion strategy.

## Financial Result

| Financial Income                             | 4T23            | 4T22            | Δ %            | 2023            | 2022            | Δ %            |
|----------------------------------------------|-----------------|-----------------|----------------|-----------------|-----------------|----------------|
| Monetary adjustment and contractual interest | 1,545           | (205)           | -853.7%        | 3,356           | 3,573           | -6.1%          |
| Interest on financial investments            | 12,283          | 12,632          | -2.8%          | 45,741          | 39,588          | 15.5%          |
| Other Financial Results                      | 181             | 354             | -48.9%         | 719             | 1,491           | -51.8%         |
| <b>Total</b>                                 | <b>14,009</b>   | <b>12,781</b>   | <b>9.6%</b>    | <b>49,816</b>   | <b>44,652</b>   | <b>11.6%</b>   |
| Financial Expenses                           | 4T23            | 4T22            | Δ %            | 2023            | 2022            | Δ %            |
| Interest on loans and financing              | (14,835)        | (11,374)        | 30.4%          | (49,520)        | (34,218)        | 44.7%          |
| Debits from bank charges and fees            | (3,765)         | 185             | -2135.1%       | (5,793)         | (1,744)         | 232.2%         |
| Other Financial Expenses                     | 22              | (3)             | -833.3%        | 4               | (151)           | -102.6%        |
| <b>Total</b>                                 | <b>(18,578)</b> | <b>(11,192)</b> | <b>66.0%</b>   | <b>(55,309)</b> | <b>(36,113)</b> | <b>53.2%</b>   |
| <b>Financial Result</b>                      | <b>(4,569)</b>  | <b>1,589</b>    | <b>-387.5%</b> | <b>(5,493)</b>  | <b>8,539</b>    | <b>-164.3%</b> |

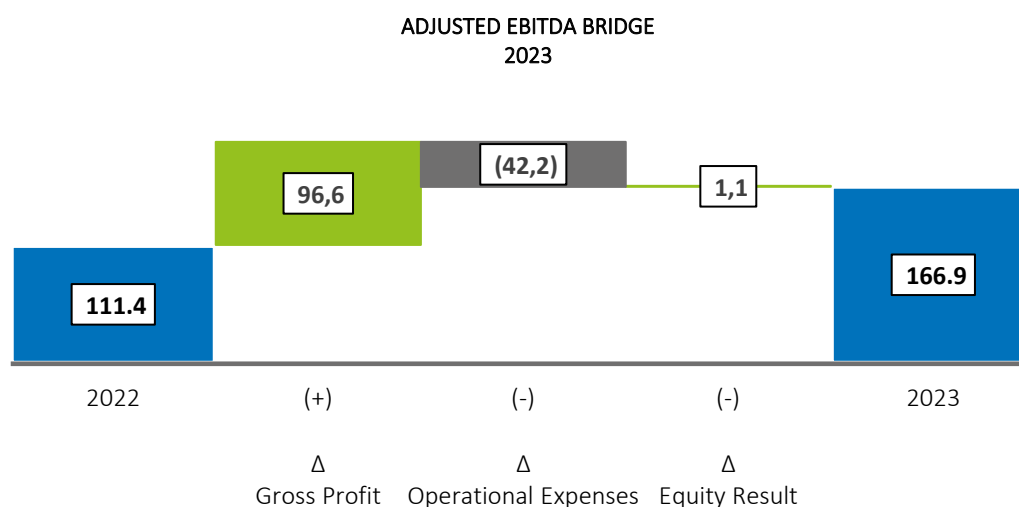
The drop in the financial result is basically due to a lower volume of average cash in the periods, because of the greater volume of investments made in works in the same periods of 2023, and the higher volume of interest on loans and financing, especially due to of CRI funding in July 2022 and October 2023. Additionally, in 4Q23 we presented an extraordinary cost of R\$2.5 million for the assignment of project portfolios in the final stage of completion.

## Equity Result

| Equity Result | 4T23  | 4T22  | Δ % | 2023    | 2022    | Δ %    |
|---------------|-------|-------|-----|---------|---------|--------|
| Equity Result | (886) | (565) | 57% | (2,885) | (3,965) | -27.2% |

When we compare 4Q23 with 4Q22, we practically did not record a negative impact from Equity Income, confirming the trend observed in previous releases of no longer having problems linked to the construction of economic operation projects formed in partnership more than five years ago.

## EBITDA and Adjusted EBITDA

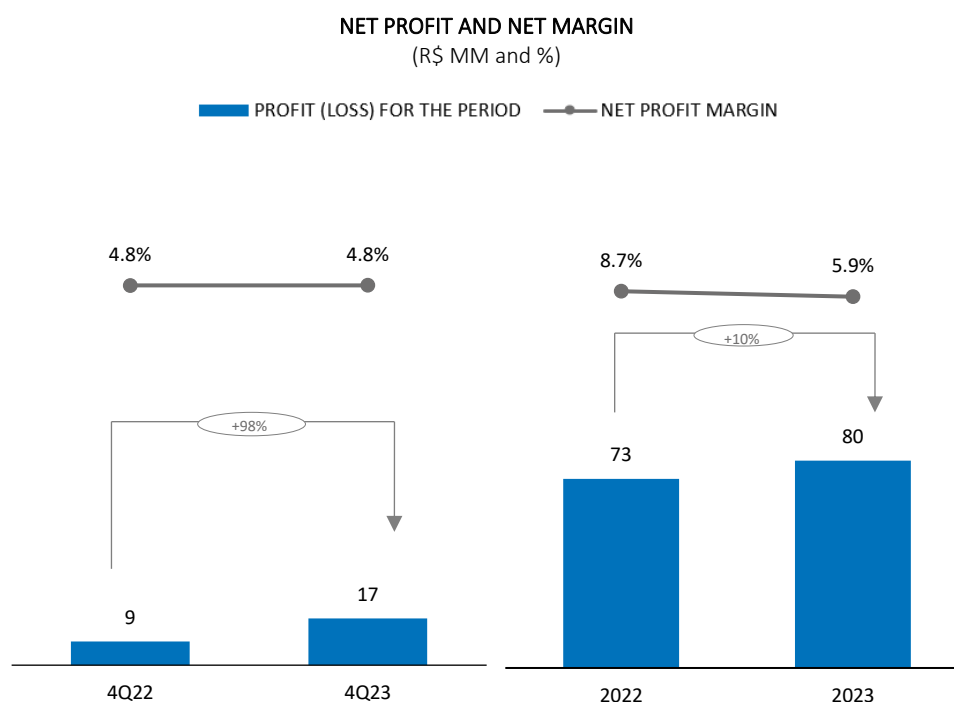


The growth in EBITDA and Adjusted EBITDA in 4Q23 and 2023 are basically a function of higher results and revenue growth, although negatively offset by lower gross margins.

| EBITDA (R\$'000)                       | 4Q23          | 4Q22          | Δ %            | 2023           | 2022           | Δ %             |
|----------------------------------------|---------------|---------------|----------------|----------------|----------------|-----------------|
| <b>Net Income</b>                      | <b>17,077</b> | <b>8,624</b>  | <b>98.0%</b>   | <b>79,512</b>  | <b>72,546</b>  | <b>9.6%</b>     |
| (+) Income Tax and Social Contribution | 11,633        | 4,661         | 149.6%         | 31,411         | 19,437         | 61.6%           |
| (+) Financial Results                  | 4,569         | (1,589)       | -387.5%        | 5,493          | (8,539)        | -164.3%         |
| (+) Depreciation and Amortiation       | 7,683         | 4,368         | 75.9%          | 24,174         | 15,456         | 56.4%           |
| <b>EBITDA</b>                          | <b>40,962</b> | <b>16,064</b> | <b>155.0%</b>  | <b>140,590</b> | <b>98,900</b>  | <b>42.2%</b>    |
| <b>EBITDA Margin (%)</b>               | <b>11.5%</b>  | <b>8.9%</b>   | <b>2.6p.p.</b> | <b>10.4%</b>   | <b>11.9%</b>   | <b>-1.6p.p.</b> |
| Capitalized Interest Expense           | 7,896         | 3,953         | 99.7%          | 26,313         | 12,526         | 110.1%          |
| <b>Adjusted EBITDA</b>                 | <b>48,858</b> | <b>20,017</b> | <b>144.1%</b>  | <b>166,904</b> | <b>111,426</b> | <b>49.8%</b>    |
| <b>Adjusted EBITDA Margin (%)</b>      | <b>13.7%</b>  | <b>11.1%</b>  | <b>2.6p.p.</b> | <b>12.3%</b>   | <b>13.4%</b>   | <b>-1.1p.p.</b> |

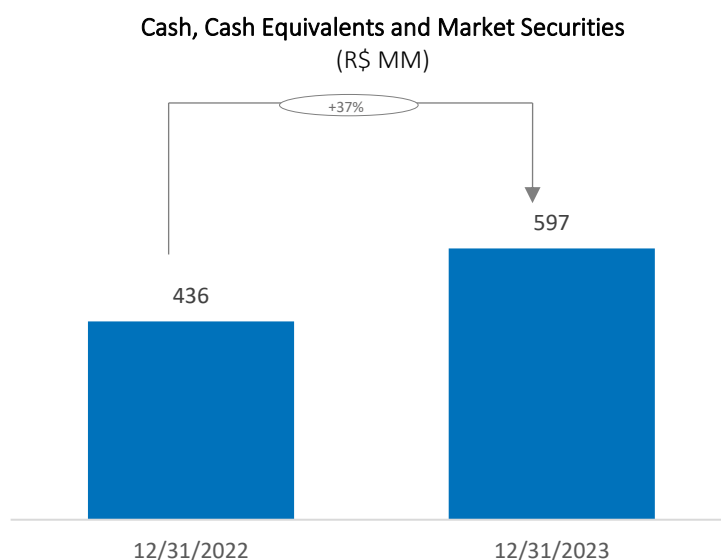
## Net Profit and Net Margin

The increase in net profit is a function of an acceleration in net operating revenue and a greater speed than the growth in expenses, despite a lower gross margin in 2023 compared to 2022.



## Balance Sheet Highlights

### Cash, Cash Equivalents and Market Securities



The increase in the cash balance at the end of the periods reflects the growth of the operation, the funding carried out in 4Q23 and the receipt of values from project portfolios in the final stage of completion.

### Accounts Receivable

| Accounts Receivable (R\$ '000)            | 12/31/2023     | 12/31/2022     | Δ %          |
|-------------------------------------------|----------------|----------------|--------------|
| Completed units                           | 101,382        | 53,649         | 89.0%        |
| Units under construction                  | 710,579        | 543,021        | 30.9%        |
| Management Services                       | 18,100         | 24,418         | -25.9%       |
| Provision for canceled sales/ losses/ PVA | (57,783)       | (29,276)       | 97.4%        |
| <b>Total</b>                              | <b>772,278</b> | <b>591,812</b> | <b>30.5%</b> |

The growth in the accounts receivable balance is mainly a result of the increase in sales.

The balance of accounts receivable from units sold and not yet completed is not fully reflected in the balance sheet, since its recording is limited to the portion of revenue recognized in accounting for the progress of the works, net of the installments already received.

Below are the accounts receivable from the Group's financial customers, which do not reflect the accounting balance of the projects.

| Accounts Receivable (R\$ '000) | 12/31/2023       | 12/31/2022       | Δ %           |
|--------------------------------|------------------|------------------|---------------|
| Due within 1 year              | 460,399          | 486,161          | -5.3%         |
| Due 1 to 2 years               | 395,191          | 276,460          | 42.9%         |
| Due 2 to 3 years               | 652,032          | 297,691          | 119.0%        |
| Due 3 to 4 years               | 352,517          | 210,975          | 67.1%         |
| Due over 4 years               | 6,887            | 6,110            | 12.7%         |
|                                | <b>1,867,026</b> | <b>1,277,397</b> | <b>46.2%</b>  |
| Expired up to 1 year           | 48,026           | 20,953           | 129.2%        |
| Expired between 1 to 2 years   | 10,684           | 6,956            | 53.6%         |
| Expired between 2 to 3 years   | 8,228            | 969              | 749.1%        |
| Expired between 3 to 4 years   | 974              | 1,130            | -13.8%        |
| Expired over 4 years           | 1,189            | 630              | 88.7%         |
|                                | <b>69,101</b>    | <b>30,638</b>    | <b>125.5%</b> |
| <b>Total</b>                   | <b>1,936,127</b> | <b>1,308,035</b> | <b>48.0%</b>  |

## Real State for Sale

| Properties for Sales (R\$ '000) | 12/31/2023     | 12/31/2022     | Δ %         |
|---------------------------------|----------------|----------------|-------------|
| Inventories of land             | 179,320        | 178,492        | 0.5%        |
| Properties under construction   | 339,557        | 281,249        | 20.7%       |
| Completed properties            | 12,316         | 49,851         | -75.3%      |
| Provision for canceled sales    | 1,153          | 950            | 21.4%       |
| <b>Total</b>                    | <b>532,346</b> | <b>510,542</b> | <b>4.3%</b> |

Despite the increase in the land inventory line, because of strategic purchases aimed at expanding our landbank, the inventory of properties to be sold remained in line, reflecting our capacity to also sell ready-made properties, even with a significant increase in launches in the quarter.

## Advances from Costumers

The variation in the balance of customer advances refers to the exchanges of projects that were launched and have subsequently been consumed by construction activity. Furthermore, with the completion of projects that offered customizations, we zeroed out the balance of outstanding advances on customized units..

| Advances from Customers (R\$ '000)                 | 12/31/2023     | 12/31/2022     | Δ %           |
|----------------------------------------------------|----------------|----------------|---------------|
| Advances from costumers and barter transactions fo | 399,527        | 421,724        | -5.3%         |
| Advances related to costumized units               | -              | 22,356         | -100.0%       |
| Barter made for land - not launched developmpments | 24,446         | 43,020         | -43.2%        |
| <b>Total</b>                                       | <b>423,973</b> | <b>487,100</b> | <b>-13.0%</b> |

## Suppliers

| Trade Payables       | 12/31/2023     | 12/31/2022    | Δ %           |
|----------------------|----------------|---------------|---------------|
| Trade payables       | 117,304        | 51,606        | 127.3%        |
| Technical retentions | 13,446         | 9,313         | 44.4%         |
| <b>Total</b>         | <b>130,750</b> | <b>60,919</b> | <b>114.6%</b> |

The increase in supplier bills is naturally explained by the increase in construction activities. We are, additionally, lengthening the payment cycle for our suppliers, seeking to better adapt the monthly financial cycle of works, between production, receiving customers, receiving construction financing and paying suppliers.

## Real Estate Purchase Obligations

| Real estate purchase obligations (R\$ '000) | 12/31/2023    | 12/31/2022    | Δ %           |
|---------------------------------------------|---------------|---------------|---------------|
| <b>Land developed</b>                       | <b>28,376</b> | <b>35,591</b> | <b>-20.3%</b> |
| Physical swap                               | 46            | 8,346         | -99.4%        |
| Financial Exchange                          | 28,330        | 27,245        | 4.0%          |
| <b>Land not developed</b>                   | <b>26,583</b> | <b>11,100</b> | <b>139.5%</b> |
| Physical swap                               | 26,583        | 11,100        | 139.5%        |
| Financial Exchange                          | -             | -             | -             |
| <b>Total</b>                                | <b>54,959</b> | <b>46,691</b> | <b>17.7%</b>  |

The increase in returns on unincorporated land reflects land acquisitions carried out in 2023.

## Indebtedness

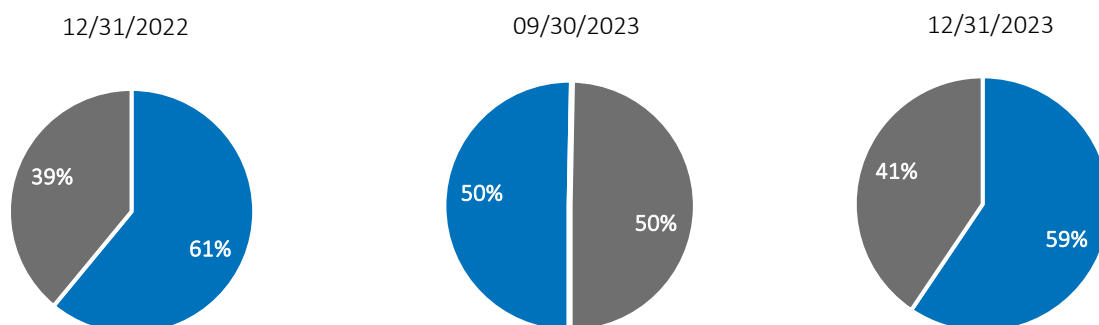
| Net debt/ Equity (R\$ '000)            | 31/12/2023   | 31/12/2022  | Δ %             |
|----------------------------------------|--------------|-------------|-----------------|
| (+) Loans and Financing                | 802,876      | 453,669     | 77.0%           |
| (+) Debenture/CRI and Commercial Paper | 477,255      | 276,666     | 72.5%           |
| (+) Construction Bonds                 | 325,621      | 177,002     | 84.0%           |
| (-) Cash and Cash Equivalent           | 597,106      | 436,183     | 36.9%           |
| (=) Net Debt                           | 205,770      | 17,486      | 1076.8%         |
| (=) Equity                             | 571,490      | 537,696     | 6.3%            |
| <b>Net Debt/ Equity</b>                | <b>36.0%</b> | <b>3.3%</b> | <b>32.8p.p.</b> |

As previously mentioned, the growth in debt reflects the growth of the operation and the moment of the construction cycle in relation to the flow of receipts.

However, this year we must complete cycles of works that will allow an inflow of resources (receipts from customers), increasing liquidity. Of the works in progress, around 25% of the number of construction sites have more than 90% progress and are expected to be completed within this year.

## DEBT PROFILE, BY TYPE (%)

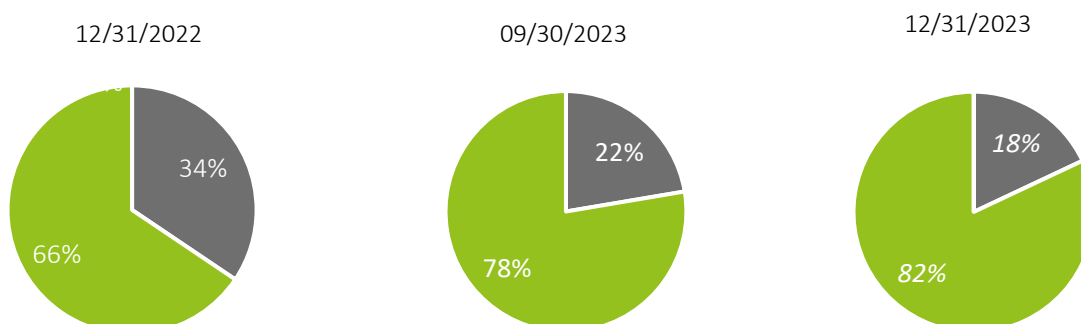
■ Bonds ■ Construction Bonds



The proportional increase in corporate debt in our gross debt mix is a specific reflection of the raising of R\$200 million concluded in 4Q23. With the progress of works and the reprofiling of our corporate debts, this proportion should return to balance throughout 2024.

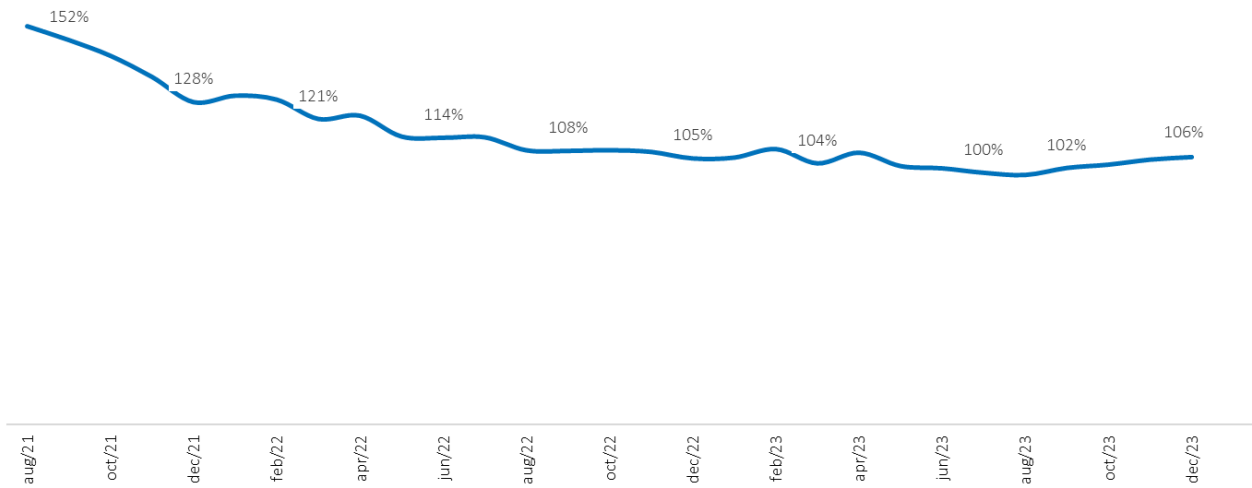
## DEBT INDEX

■ Poupança ■ Fixed



Our construction financing is basically pre-fixed, linked to TR, including new signed contracts whose releases will occur throughout the course of the works. With the fall in the CDI, we expect the cost of our debt as a percentage of the CDI to increase, although this does not necessarily reflect a higher cost of debt. On the other hand, as we have a balance of corporate debt fully linked to the CDI, the drop in interest rates benefits us. Each 1 percentage point drop in the SELIC represents a reduction of more than R\$5 million in interest on an annual basis, considering the position on December 31, 2023.

Average Cost of Debt  
(In percentage of CDI)



## Attachments

### Consolidated Results Report

| Income Statement (R\$ '000)                                    | 4Q23            | 4Q22            | Δ %             | 2023             | 2022             | Δ %              |
|----------------------------------------------------------------|-----------------|-----------------|-----------------|------------------|------------------|------------------|
| Net operating Revenue                                          | 357,414         | 180,638         | 97.9%           | 1,355,499        | 829,418          | 63.4%            |
| Cost of properties sold                                        | (278,565)       | (142,085)       | 96.1%           | (1,063,099)      | (619,844)        | 71.5%            |
| <b>Gross profit</b>                                            | <b>78,849</b>   | <b>38,553</b>   | <b>104.5%</b>   | <b>292,400</b>   | <b>209,574</b>   | <b>39.5%</b>     |
| <b>Gross profit margin</b>                                     | <b>22.1%</b>    | <b>21.3%</b>    | <b>0.0 p.p.</b> | <b>21.6%</b>     | <b>25.3%</b>     | <b>-0.1 p.p.</b> |
| <b>Operating expenses</b>                                      | <b>(45,570)</b> | <b>(26,857)</b> | <b>69.7%</b>    | <b>(175,984)</b> | <b>(126,131)</b> | <b>39.5%</b>     |
| General and administrative expenses                            | (16,978)        | (11,456)        | 48.2%           | (66,731)         | (51,795)         | 28.8%            |
| Selling expenses                                               | (27,617)        | (14,034)        | 96.8%           | (97,441)         | (68,519)         | 42.2%            |
| Other operating income (expenses), net                         | (89)            | (802)           | -88.9%          | (8,927)          | (1,852)          | 382.0%           |
| Equity in the results of investees                             | (886)           | (565)           | 56.8%           | (2,885)          | (3,965)          | -27.2%           |
| <b>Operating profit (loss)</b>                                 | <b>33,279</b>   | <b>11,696</b>   | <b>184.5%</b>   | <b>116,415</b>   | <b>83,443</b>    | <b>39.5%</b>     |
| Finance income                                                 | 14,029          | 12,780          | 9.8%            | 49,816           | 44,652           | 11.6%            |
| Finance costs                                                  | (18,598)        | (11,191)        | 66.2%           | (55,309)         | (36,113)         | 53.2%            |
| <b>Finance income (costs), net</b>                             | <b>(4,569)</b>  | <b>1,589</b>    | <b>-387.5%</b>  | <b>(5,494)</b>   | <b>8,539</b>     | <b>-164.3%</b>   |
| <b>Profit (loss) before income tax and social contribution</b> | <b>28,710</b>   | <b>13,285</b>   | <b>116.1%</b>   | <b>110,923</b>   | <b>91,983</b>    | <b>20.6%</b>     |
| Income tax and social contribution                             | (11,633)        | (4,661)         | 149.6%          | (31,411)         | (19,437)         | 61.6%            |
| <b>Profit (loss) for the period</b>                            | <b>17,077</b>   | <b>8,624</b>    | <b>98.0%</b>    | <b>79,512</b>    | <b>72,546</b>    | <b>9.6%</b>      |
| <b>Net Profit Margin</b>                                       | <b>4.8%</b>     | <b>4.8%</b>     | <b>0.0 p.p.</b> | <b>5.9%</b>      | <b>8.7%</b>      | <b>-0.3 p.p.</b> |
| <b>Attributable to:</b>                                        |                 |                 |                 |                  |                  |                  |
| Owners of the company:                                         | 11,762          | (525)           | -2340.4%        | 51,643           | 32,249           | -37.6%           |
| Non-controlling interests                                      | 5,315           | 9,149           | -41.9%          | 27,869           | 40,297           | 44.6%            |

## Balance Sheet

| Assets (R\$ '000)                | 12/31/2023       | 12/31/2022       | Δ %          |
|----------------------------------|------------------|------------------|--------------|
| <b>Current assets</b>            |                  |                  |              |
| Cash and cash equivalents        | 425,150          | 330,137          | 28.8%        |
| Marketable securities            | 171,956          | 106,046          | 62.2%        |
| Trade receivables                | 274,411          | 315,643          | -13.1%       |
| Properties for sale              | 471,124          | 419,866          | 12.2%        |
| Taxes recoverable                | 20,847           | 16,318           | 27.8%        |
| Prepaid expenses                 | 34,239           | 25,105           | 36.4%        |
| Other receivables                | 26,290           | 14,229           | 84.8%        |
|                                  | -                | -                | -            |
| <b>Total current assets</b>      | <b>1,424,017</b> | <b>1,227,344</b> | <b>16.0%</b> |
| <b>Non-current assets</b>        |                  |                  |              |
| Long-term receivables            | 2,905            | 2,664            | 9.0%         |
| Restricted financial investments | 497,867          | 276,169          | 80.3%        |
| Trade receivables                | 61,222           | 90,676           | -32.5%       |
| Properties for sale              | 757              | 1,634            | -53.7%       |
| Judicial deposits                | 32,332           | 8,040            | 302.1%       |
| Related parties                  | 2,247            | -                | n/a          |
| Deferred Taxes                   | -                | -                | -            |
|                                  | 597,330          | -                | -            |
| Long-term receivables            | -                | 379,183          | 57.5%        |
|                                  |                  |                  |              |
| Investments                      | 26,506           | 28,074           | -5.6%        |
| Property and equipment           | 50,116           | 36,094           | 38.8%        |
| Intangible assets                | 8,319            | 9,320            | -10.7%       |
| Lease right-of-use               | 5,006            | 6,530            | -23.3%       |
| <b>Total non-current assets</b>  | <b>687,277</b>   | <b>459,201</b>   | <b>49.7%</b> |
| <b>Total assets</b>              | <b>2,111,294</b> | <b>1,686,545</b> | <b>25.2%</b> |

| Liabilities and Equity (R\$ '000)        | 12/31/2023       | 12/31/2022       | Δ %          |
|------------------------------------------|------------------|------------------|--------------|
| <b>Current liabilities</b>               |                  |                  |              |
| Borrowings and debentures                | 164,443          | 93,475           | 75.9%        |
| Leases                                   | 3,540            | 4,894            | -27.7%       |
| Trade payables                           | 130,750          | 60,919           | 114.6%       |
| Salaries and social charges              | 19,880           | 12,032           | 65.2%        |
| Tax liabilities                          | 6,435            | 5,559            | 15.8%        |
| Real estate purchase obligations         | 27,650           | 35,774           | -22.7%       |
| Dividends payable                        | 152              | 6,814            | -97.8%       |
| Advances from customers                  | 247,098          | 202,973          | 21.7%        |
| Provision for real estate maintenance    | 2,696            | 1,561            | 72.7%        |
| Current taxes with deferred payment      | 13,752           | 21,134           | -34.9%       |
| Other payables                           | 1,224            | 1,831            | -33.2%       |
| <b>Total current liabilities</b>         | <b>617,620</b>   | <b>446,966</b>   | <b>38.2%</b> |
| <b>Non-current liabilities</b>           |                  |                  |              |
| Borrowings and debentures                | 638,433          | 360,194          | 77.2%        |
| Leases                                   | 1,699            | 1,758            | -3.4%        |
| Real estate purchase obligations         | 27,309           | 10,917           | 150.2%       |
| Advances from customers                  | 176,875          | 284,127          | -37.7%       |
| Provision for contingencies              | 8,950            | 4,716            | 89.8%        |
| Provision for real estate maintenance    | 19,606           | 14,365           | 36.5%        |
| Current taxes with deferred payment      | 20,472           | 5,089            | 302.3%       |
| Related parties                          | 21,190           | 14,718           | 44.0%        |
| Provision for investees' net capital def | 7,650            | 5,999            | 27.5%        |
| <b>Total non-current liabilities</b>     | <b>922,184</b>   | <b>701,883</b>   | <b>31.4%</b> |
| <b>Equity</b>                            |                  |                  |              |
| Capital                                  | 269,172          | 269,172          | 0.0%         |
| Capital reserve                          | 259              | 259              | 0.0%         |
| Revenue reserves                         | 143,058          | 98,354           | 45.5%        |
|                                          | 412,489          | 367,785          | 12.2%        |
| Non-controlling interests                | 159,001          | 169,911          | -6.4%        |
| Total equity                             | 571,490          | 537,696          | 6.3%         |
| <b>Total liabilities and equity</b>      | <b>2,111,294</b> | <b>1,686,545</b> | <b>25.2%</b> |

## Cash Flow

| Cash Flows (R\$ '000)                                                            | 12/31/2023       | 12/31/2022       | Δ %           |
|----------------------------------------------------------------------------------|------------------|------------------|---------------|
| <b>Cash flows from operating activities</b>                                      |                  |                  |               |
| Profit for the year                                                              | 79,512           | 72,546           | 9.6%          |
| <b>Adjustments to reconcile profit with cash flows from operating activities</b> |                  |                  |               |
| Depreciation and amortization                                                    | 24,481           | 15,456           | 58.4%         |
| Adjustment of trade receivables to present value                                 | 27,346           | 8,619            | 217.3%        |
| Equity in the results of investees                                               | 2,885            | 3,965            | -27.2%        |
| Provision for real estate maintenance                                            | 13,343           | 4,970            | 168.5%        |
| Provision for labor, civil, and tax contingencies                                | 10,050           | 6,410            | 56.8%         |
| Provision for termination of contracts                                           | 335              | 262              | 27.9%         |
| Allowance for doubtful accounts                                                  | 826              | 3,109            | -73.4%        |
| Provision for interest on borrowings                                             | 74,699           | 45,192           | 65.3%         |
| Income tax and social contribution                                               | (5,862)          | 7,992            | -173.3%       |
| Write-off of fixed assets                                                        | 6,319            | 1,781            | 254.8%        |
| Income from securities                                                           | (11,188)         | (8,816)          | 26.9%         |
|                                                                                  | <b>222,746</b>   | <b>161,486</b>   | <b>37.9%</b>  |
| <b>Changes in working capital</b>                                                |                  |                  |               |
| <b>Increase (decrease) in assets and liabilities</b>                             |                  |                  |               |
| Trade receivables                                                                | (208,973)        | (156,875)        | 33.2%         |
| Properties for sale                                                              | (21,804)         | (83,431)         | -73.9%        |
| Taxes recoverable                                                                | (6,776)          | (7,048)          | -3.9%         |
| Other assets                                                                     | (20,318)         | (3,630)          | 459.7%        |
| Trade payables                                                                   | 69,831           | 16,517           | 322.8%        |
| Salaries and social charges                                                      | 7,848            | 2,501            | 213.8%        |
| Tax liabilities                                                                  | 52,012           | 9,038            | 475.5%        |
| Real estate purchase obligations                                                 | 8,268            | (21,252)         | -138.9%       |
| Advances from customers                                                          | (63,127)         | 113,933          | -155.4%       |
| Other liabilities                                                                | 4,105            | (1,123)          | -465.5%       |
| Payments made for maintenance of properties held as collateral                   | (6,967)          | (1,827)          | 281.3%        |
| Amounts paid for civil, labor, and tax contingencies                             | (5,816)          | (8,320)          | -30.1%        |
|                                                                                  | <b>(191,717)</b> | <b>(141,517)</b> | <b>35.5%</b>  |
| Interest paid                                                                    | (67,702)         | (20,761)         | 226.1%        |
| Income tax and social contribution paid                                          | (37,273)         | (11,445)         | 225.7%        |
| <b>Net cash provided by (used in) operating activities</b>                       | <b>(73,946)</b>  | <b>(12,237)</b>  | <b>504.3%</b> |
| <b>Cash flows from investing activities</b>                                      |                  |                  |               |
| Investment in marketable securities                                              | (54,722)         | (40,815)         | 34.1%         |
| Changes in restricted financial investments                                      | (241)            | (325)            | -25.8%        |
| Advances to related parties                                                      | (17,820)         | 14,423           | -223.6%       |
| Contributions to (return on) investments                                         | 334              | (3,136)          | -110.7%       |
| Purchases of property and equipment and intangible assets                        | (42,297)         | (17,714)         | 138.8%        |
| <b>Net cash used in investing activities</b>                                     | <b>(114,746)</b> | <b>(47,567)</b>  | <b>141%</b>   |
| <b>Cash flows from financing activities</b>                                      |                  |                  |               |
| New borrowings                                                                   | 619,401          | 317,213          | 95.3%         |
| Repayment of borrowings and leases - principal amount                            | (283,317)        | (155,725)        | 81.9%         |
| Dividends paid                                                                   | (13,600)         | (2,214)          | 514.3%        |
| Distributions (reversal) paid to non-controlling interests, net                  | (38,779)         | (13,259)         | 192.5%        |
| <b>Net cash provided by (used in) financing activities</b>                       | <b>283,705</b>   | <b>146,015</b>   | <b>94.3%</b>  |
| <b>Net increase in cash and cash equivalents</b>                                 | <b>95,013</b>    | <b>86,211</b>    | <b>10.2%</b>  |
| <b>Cash changes</b>                                                              |                  |                  |               |
| Cash and cash equivalents at the beginning of the year                           | 330,137          | 243,926          | 35.3%         |
| Cash and cash equivalents at the end of the year                                 | 425,150          | 330,137          | 28.8%         |
| <b>Increase in cash and cash equivalents</b>                                     | <b>95,013</b>    | <b>86,211</b>    | <b>10.2%</b>  |

## ***About Patrimar Group***

The Company is a developer and homebuilder based in Belo Horizonte, focusing its activities in the southeastern region of Brazil, with over 60 years of experience in the construction industry, and is positioned among the largest in the country. Its business model is vertically integrated, acting in the development and construction of real estate projects, as well as the commercialization and sale of independent real estate units.

The Company operates diversely in the residential (main activity) and commercial segments, with a presence in high-income operations (luxury and ultra-luxury products) through the Patrimar brand, as well as in the economic and middle-income operations through the Novolar brand.



## **Investor Relations**

### **Felipe Enck Gonçalves**

CFO and Investor Relations Officer

### **João Paulo Christoff Lauria**

Head of Financial Planning, Partnerships and Investor Relations

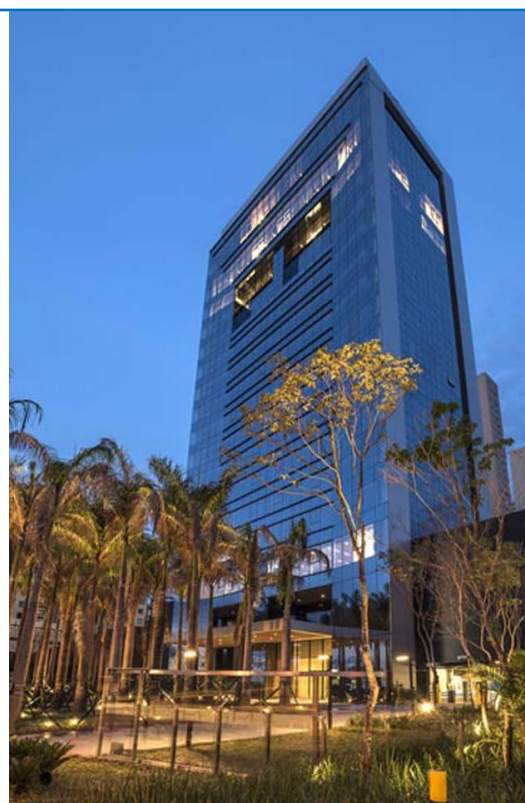
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## Glossary

**Grupo Patrimar, Patrimar e Novolar:** Division of indicator values by brand, with Patrimar grouping projects with estimated sales prices typically above R\$10,000/sqm and Novolar below, with exceptions. The Patrimar Group encompasses both brands, including investments in new businesses.

**Landbank 100%:** PSV total amount of all lands owned by the Company or which the Company has a stake;

**Landbank %Patrimar's Group:** Total amount of PSV of all lands owned by the Company or which the Company has a stake, except for swapped units and partners' participation, in other words, the net PSV of lands owned by the Company;

**Launches 100%:** Total amount of the PSV for the already launched projects, at launch prices, considering eventual swaps of units and partners participation in these enterprises;

**Launches %Patrimar's Group:** Total amount of the PSV for the already launched projects, at launch prices, not considering swapped units and partners participation, in other words, it only considers the percentage of Net PSV belonging to the Company;

**Gross Sales:** PSV arising from real estate sales contracts concluded in given period, including the sale of units launched in the period and the sales of units in inventory. Does not consider swapped units. 100% Contracted sales refer to all trading units within the period (except swapped units) and % Patrimar contracted sales refer to the percentage of participation of the Company in such sales, not considering partners participation;

**Net Sales:** Contracted Sales minus the value of cancelations in the period;

**Months of Inventory:** Value of Inventories for the period divided by the contracted sales of the last twelve months;

**SOS:** Sales over supply.

**Gross SOS:** Gross Sales / (Initial Inventory for the Period + Launches for the Period).

**Net SOS:** Net Sales / (Initial Stock for the Period + Launches for the Period);

**PSV:** Potential Sales Value.

**Percentage of Completion ("PoC"):** According to IFRS, revenues, costs and expenses related to real estate projects are commitments based on the incurred cost accounting method ("PoC"), measuring the progress of the work by actual costs incurred versus total expenses budgeted for each phase of the project.

**EBITDA (Profit Before Interest, Taxes, Depreciation and Amortization):** Net Profit before financial results, income tax and social contribution, and depreciation expenses;

**Adjusted EBITDA:** EBITDA (as above), adjusted by interest on construction financing classified as cost of properties sold;

**ROE:** Return on Equity.

ROE is defined by the quotient between consolidated net profit and the average value of consolidated net equity for the annualized periods;

**Cash Burn:** Consumption or (generation) of cash measured by the variation in net debt, excluding capital increases, repurchases of shares held in treasury and dividends paid, if any;

**Portfolio:** represented by credits receivable arising from sales of proposed or to-be-completed real estate units and amounts receivable for services provided;

**Construction Liabilities:** Incorrect construction cost

**Gross Sales Margin:** Contract value minus taxes, deducted from the cost of the fraction sold.

*This document contains statements related to prospects and statements about future events that are subject to risks and uncertainties. Such information is based on the beliefs and assumptions of the management of Patrimar S.A. ("Company") and information that the Company currently has access to. Currently these statements may refer to the Company's ability to manage its business and financial liquidity during and after the COVID-19 related pandemic as well as the impact of this pandemic on the results of its operations. Forward-looking statements include information about our current intentions, beliefs or expectations as well as those of the Company's management members. Forward-looking statements and information are not performance guarantees. They involve risks, uncertainties and assumptions because they refer to future events, depending on circumstances that may or may not occur. Future results and value creation for shareholders may differ significantly from those expressed or suggested by forward-looking statements. Many of the factors that will determine these results and values are beyond our ability to control or predict.*